

# ACES fostering sustainable health care

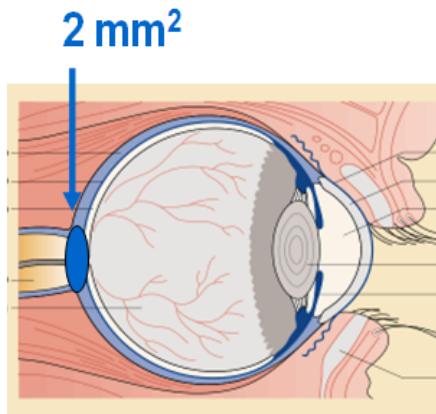


Health Tuesday, Business Finland, January 7, 2020

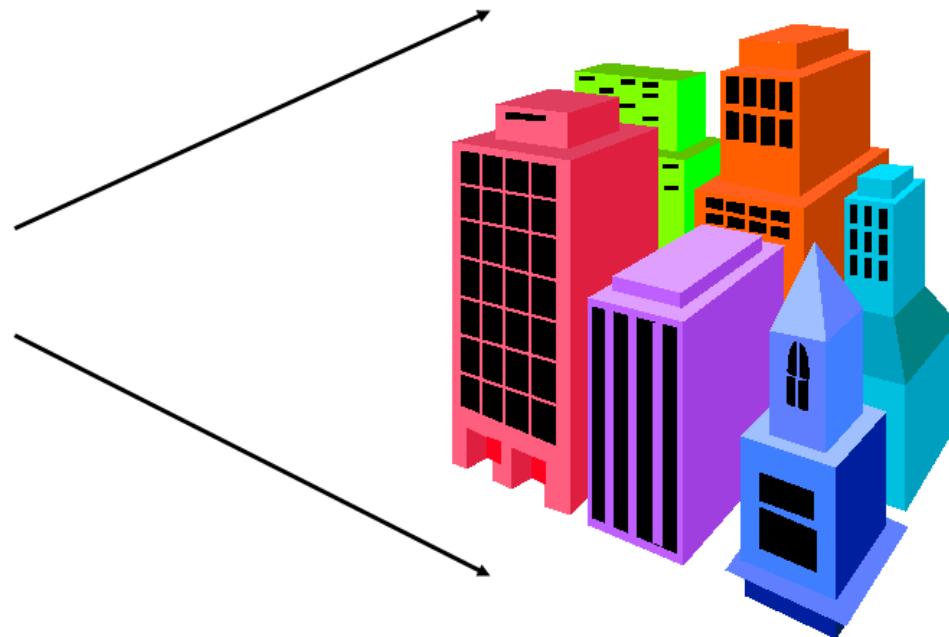


Professor Anja Tuulonen  
Tays Eye Centre, ACES Project Leader  
Tampere University Hospital, Finland

## Leading two university eye clinics for 25 years



— 2.5 cm —



Clinical work & Research  
1980 – 1983 –

Leadership  
1991 –

Outcome

Costs

## Vision

Individuals with any disease have

- █ minimal disability / harm
- █ best possible well-being

- █ within an affordable\* healthcare system.

\* Affordable to patients, citizens (tax-payers) and society



# In the world of finite (tax) resources

## How to share the cake equally and cost-effectively?



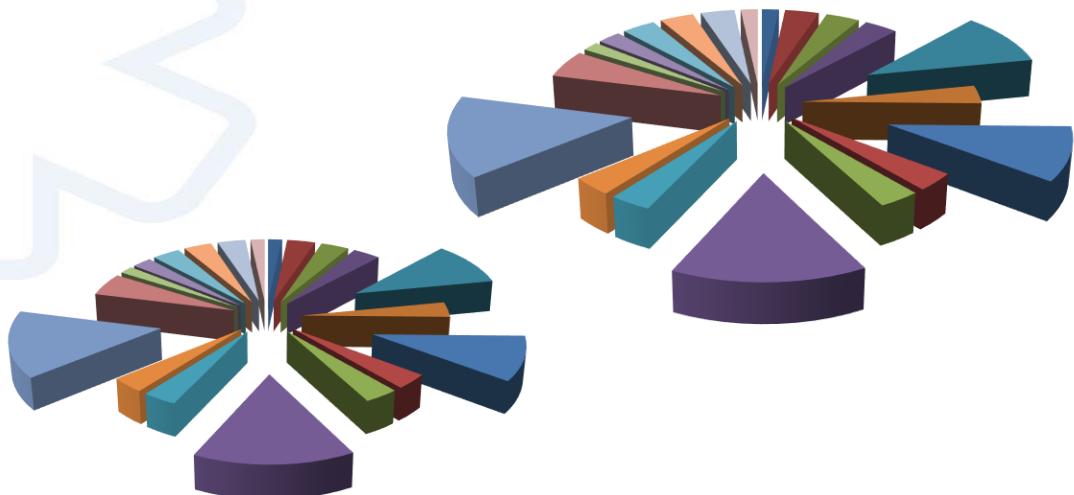
Whom should we allow to eat more?  
Why?

# The same resource cannot be spent twice

Total costs will increase *if nothing will be abandoned.*



Or can we just let the cake  
increase over time?



Does larger cake  
ensure improved well-being?

## Western countries

- spend more in health care
- produce more services than ever before

## Citizens

- are healthier
- live longer than ever before



Demand and costs increase exponentially



Risto Pelkonen

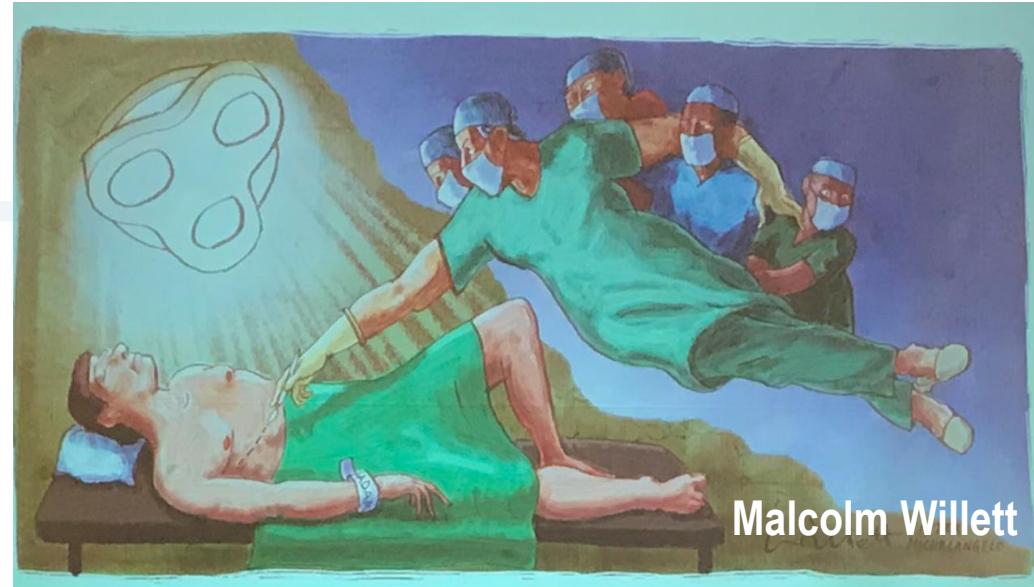
 Tays

# How to Choose the Right Things to Do and Do Them Right

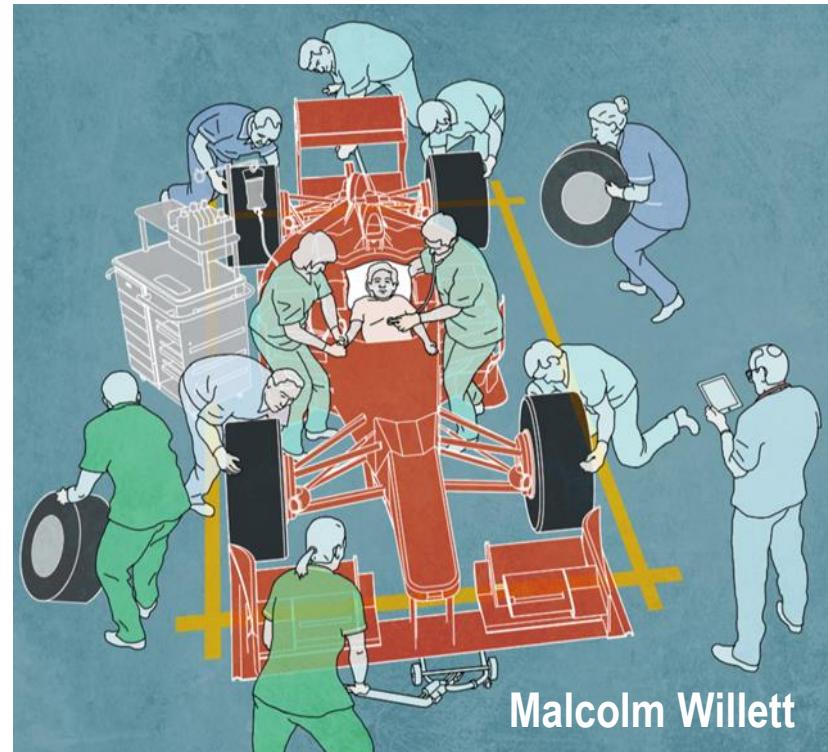
**Who has the power to define what is 'right'?**



# Physicians?



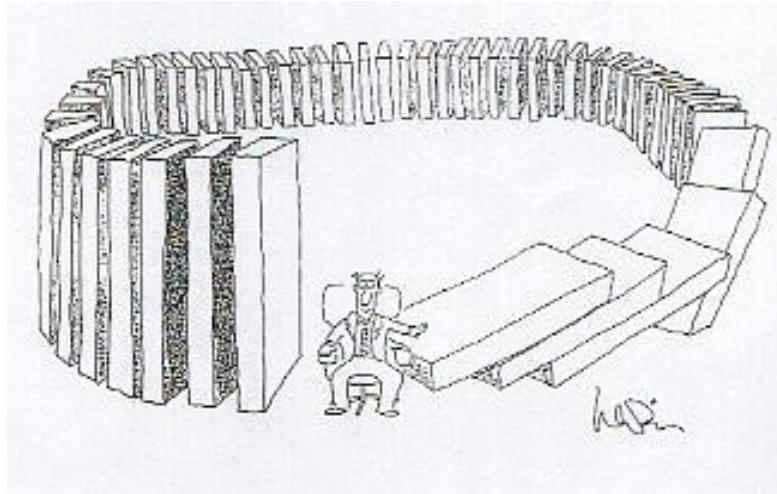
# Patients?



Citizens have different values as

- Patients
- Tax-payers
- Voters in politics

**In the long run everything is both cause and effect**



**We are both cause of the problem and the solution.**



## **A**utomation in **C**are and **E**valuation of **S**ystem

- ~~ In collaboration of all five university eye clinics
- ~~ Supported by Business Finland

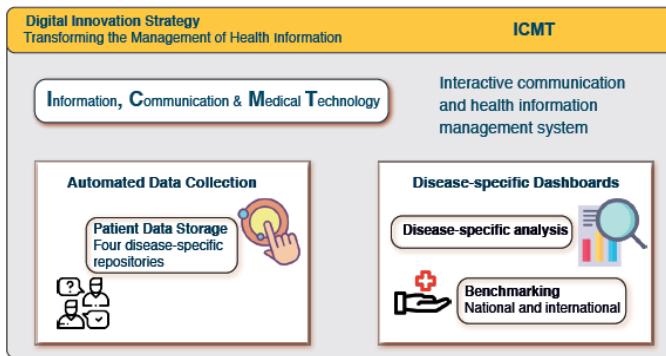
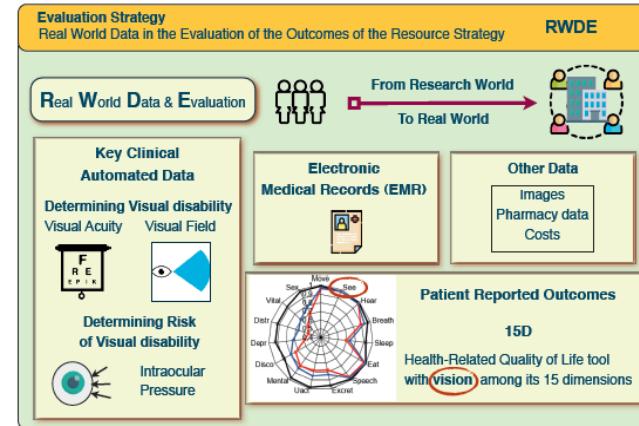


# P5SE

# ACES

## Automation in Care and Evaluation of System

A Collaboration of All Five Finnish University Eye Clinics



Tampere University Hospital

ACES: Coordination by the Tays Eye Centre, Tampere and in collaboration with the Finnish University Eye Clinics of Helsinki, Turku, Oulu and Kuopio | Research World = Randomized Controlled Trials (RCT) | Real World = Benchmarking Controlled Trials (BCT)

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# ICMT

# RWDE

# 'Big Four' account 70% of eye diseases

1 Age-related  
degeneration



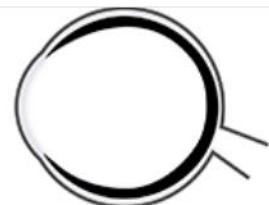
100 000 treatments

2 Glaucoma



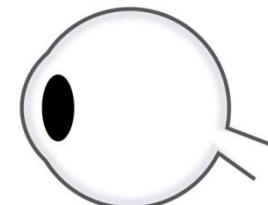
100 000 patients

3 Diabetes



100 000 images

4 Cataract



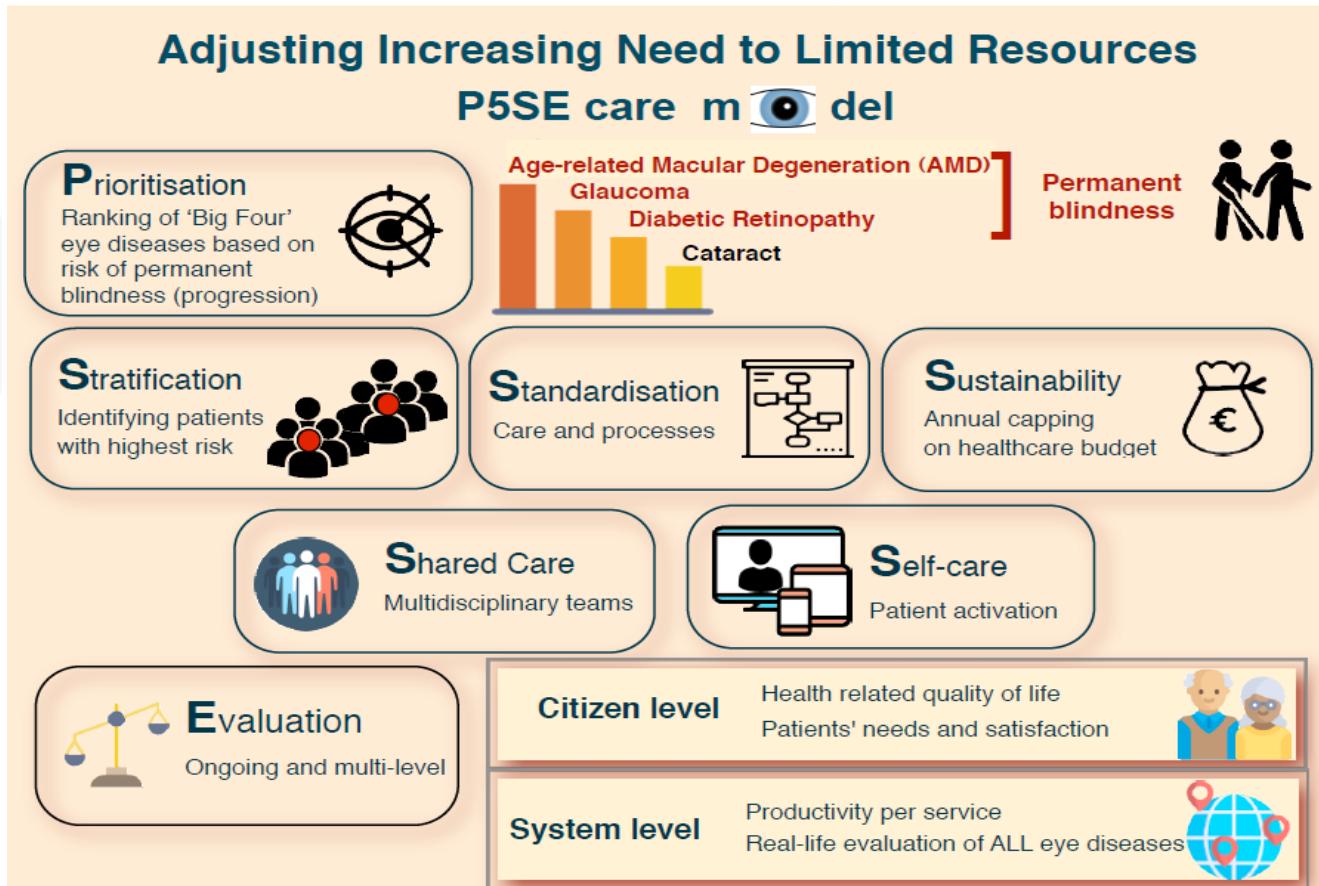
55 000 operations

Three giants cause permanent blindness, cataract does not



# P5SE model

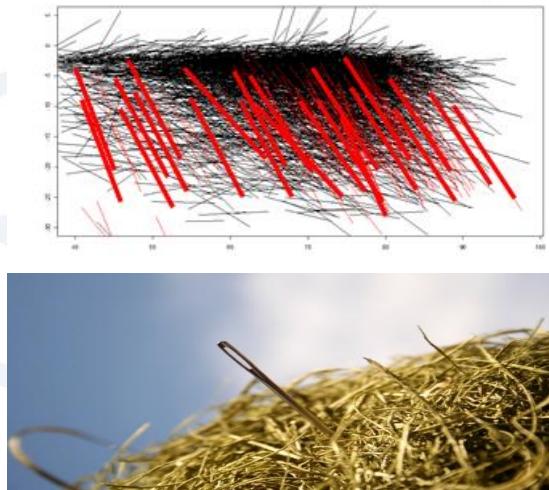
- P prioritize
- S egement
- S tandardize
- S ustainability
- S hared care
- S elf-care
- E valuate in real-life



# Example of segmentation and standardization in glaucoma

0.5 mill. visual fields

76 % stable



16 %

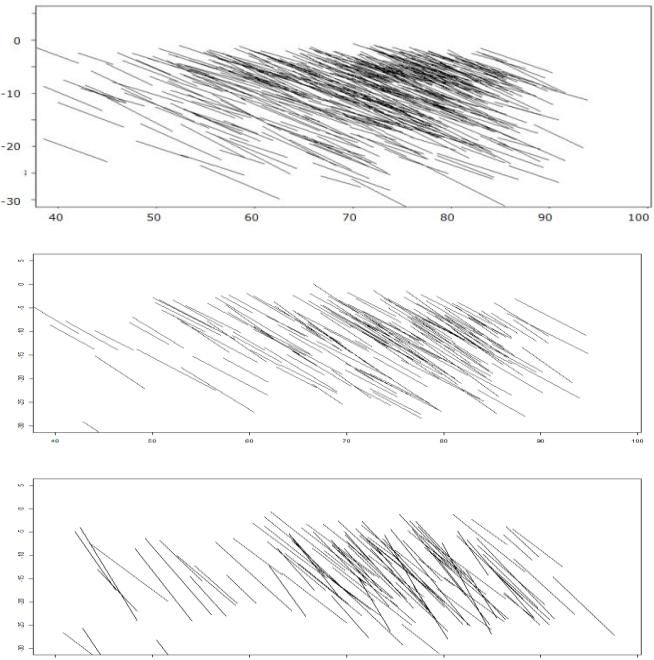
24 %



5 %

3 %

Rapidly progressing cases



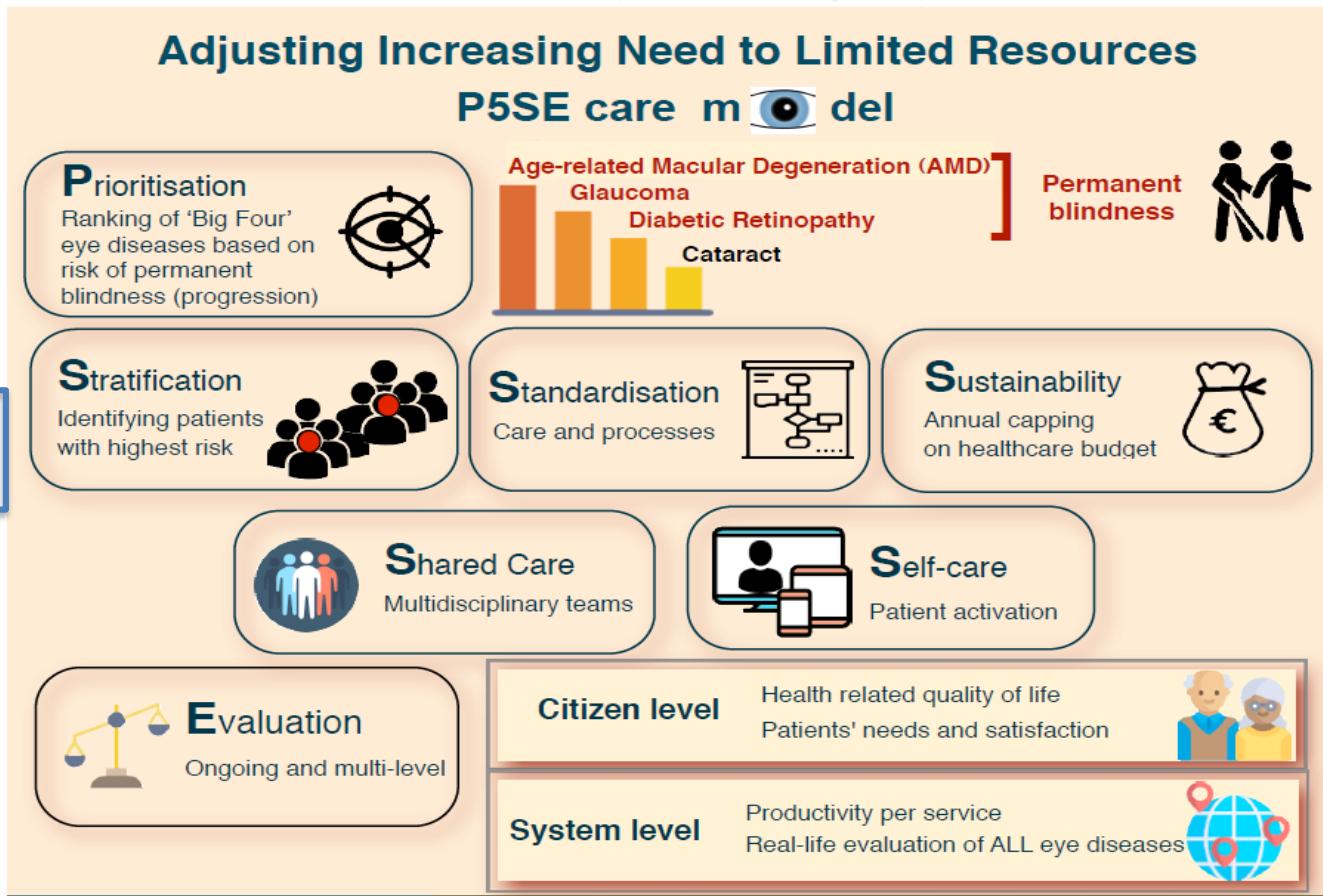
Courtesy of Dave Crabb, 2015 EVER



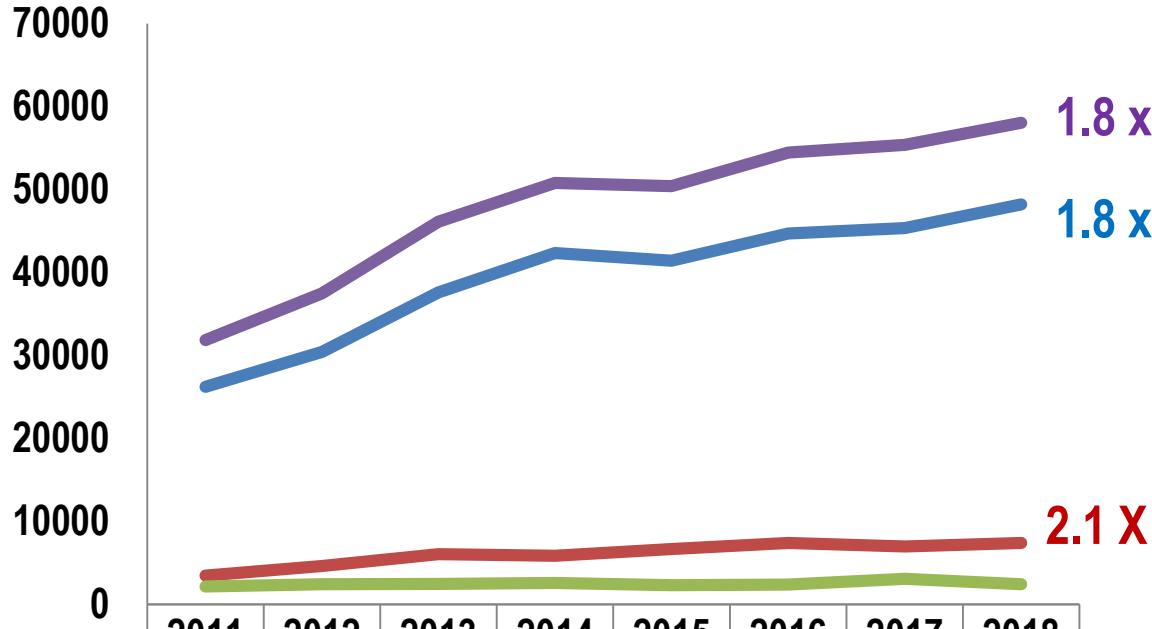


# P5SE model

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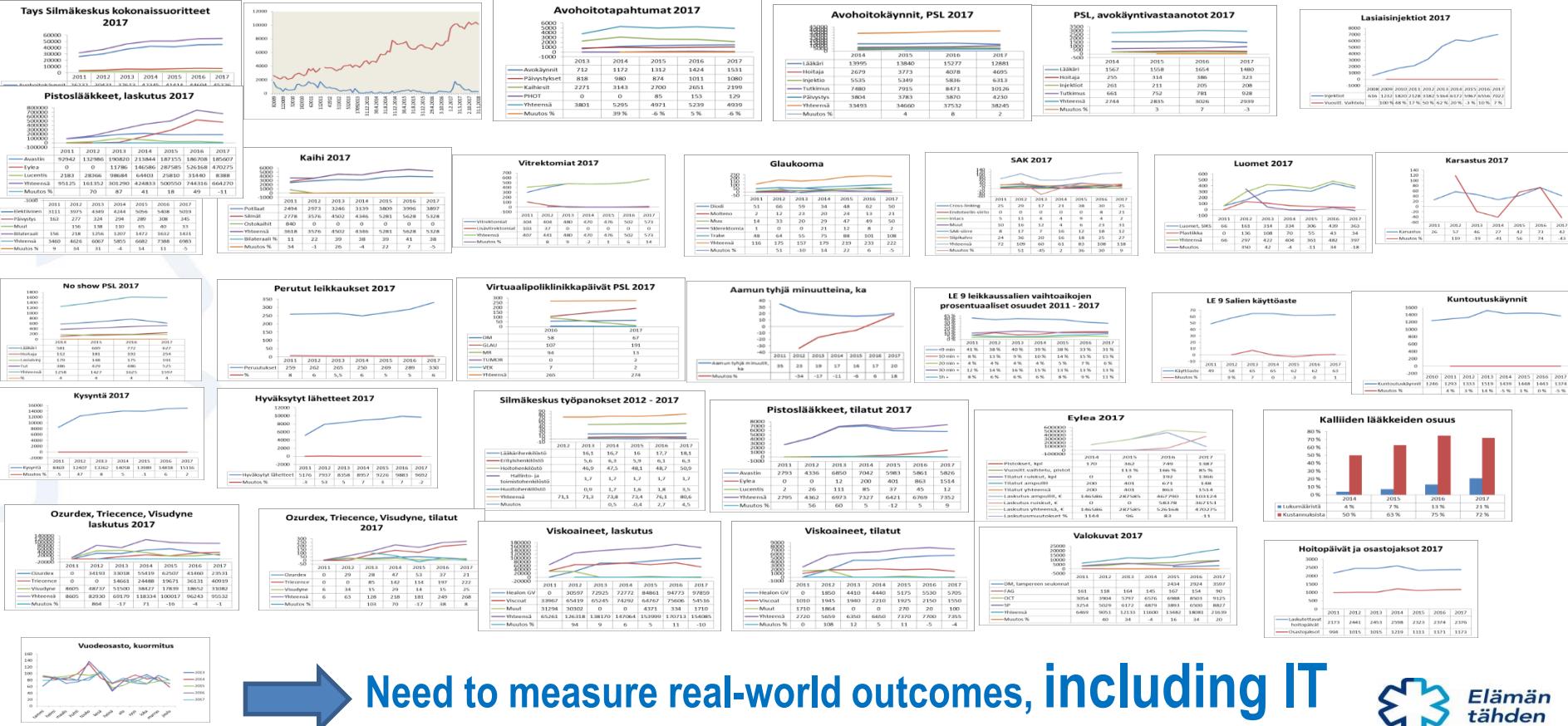


# Tays production ~doubled in 2011-18



	2011	2012	2013	2014	2015	2016	2017	2018
Outpatient visits	26232	30431	37613	42345	41414	44694	45338	48201
Surgical Procedures	3460	4626	6067	5855	6682	7388	6983	7405
Bed days	2173	2441	2453	2598	2323	2374	3072	2426
<b>Total</b>	<b>31865</b>	<b>37498</b>	<b>46133</b>	<b>50798</b>	<b>50419</b>	<b>54456</b>	<b>55393</b>	<b>58032</b>

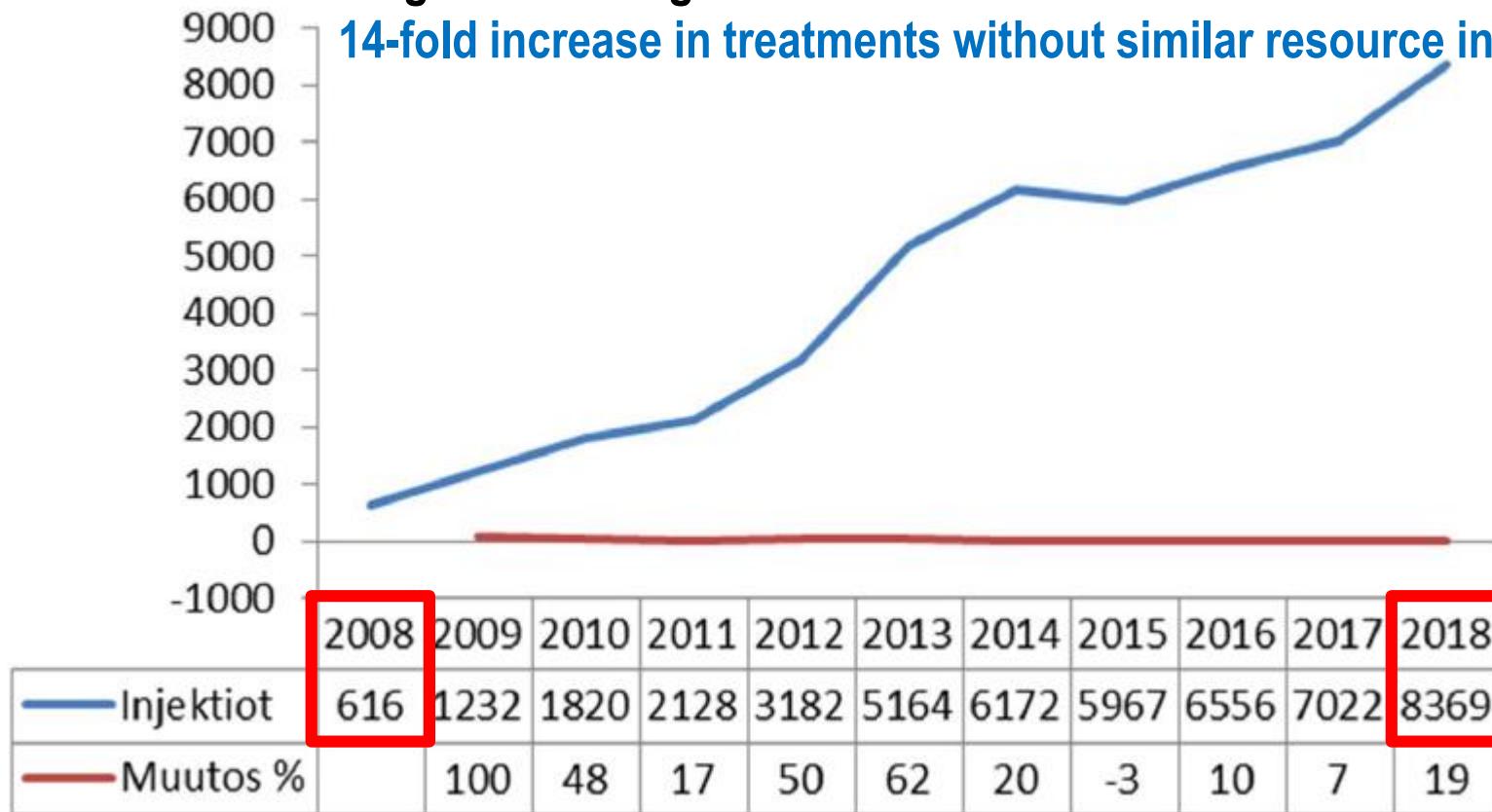
# However, increase in production is not enough



Need to measure real-world outcomes, including IT

# #1 Age-related degeneration - 60 % of blindness in the elderly

14-fold increase in treatments without similar resource increase



## Who is 'right'?

### 6-fold differences in AMD drug costs in Finland

**About the same number of injections in 2017 (85 000)**

- In Finland for 5.5 million – population
- In Sweden for 10 million – population

# Lumberjack measures output



By the size of stack of wood - Not by comsumption of petrol in his chain saw.



# P5SE model

- P prioritize
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- E valuate real-life

## Adjusting Increasing Need to Limited Resources

### P5SE care model

#### Prioritisation

Ranking of 'Big Four' eye diseases based on risk of permanent blindness (progression)



#### Age-related Macular Degeneration (AMD)

Glaucoma

Diabetic Retinopathy

Cataract

Permanent blindness



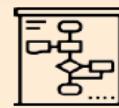
#### Stratification

Identifying patients with highest risk



#### Standardisation

Care and processes



#### Sustainability

Annual capping on healthcare budget



#### Shared Care

Multidisciplinary teams



#### Self-care

Patient activation



#### Evaluation

Ongoing and multi-level



#### Citizen level

Health related quality of life  
Patients' needs and satisfaction

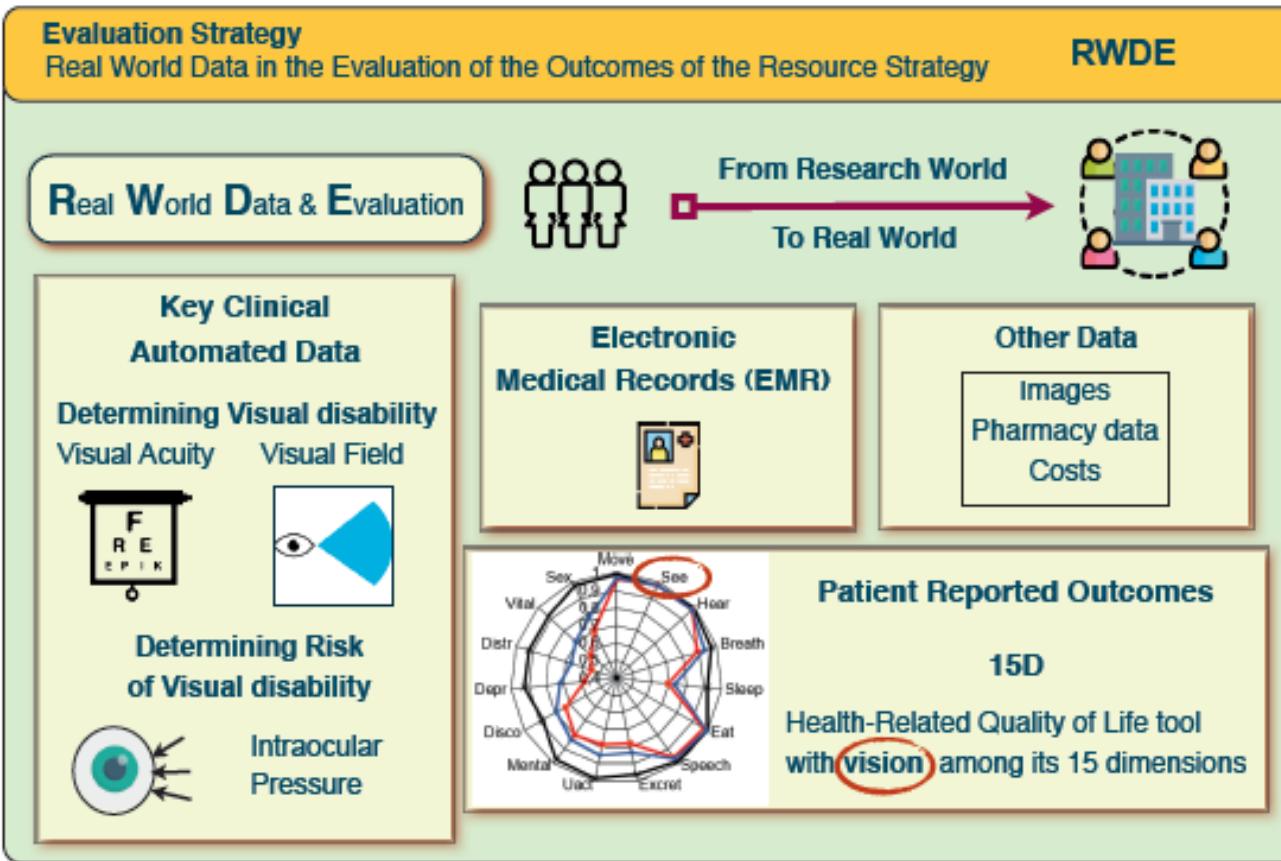


#### System level

Productivity per service  
Real-life evaluation of ALL eye diseases



# Real World Data and Evaluation (RWDE)

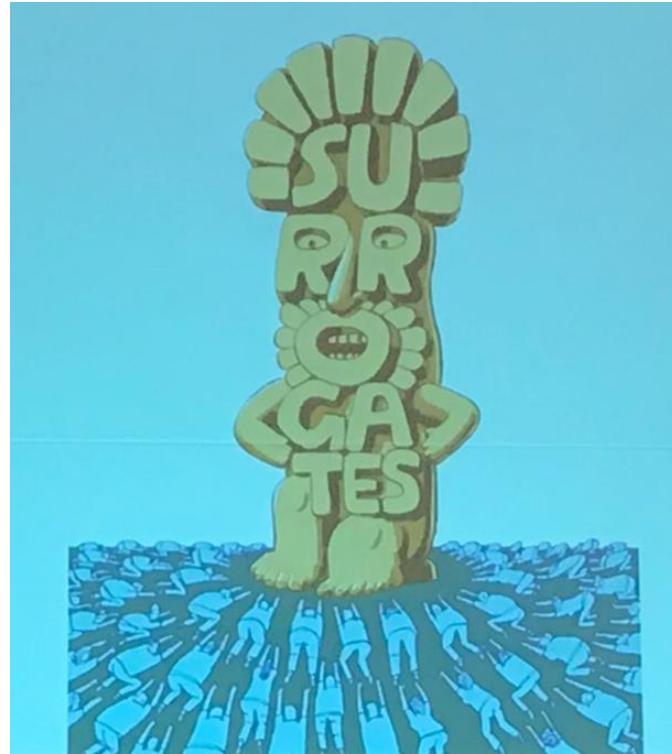


# **Measure of every-day cost-effectiveness in all eye patients in the same way**

- 1. Minimization of permanent visual disability**
- 2. Facilitating well-being**
- 3. Sustainability (affordable health care system)**

- 1. Central and peripheral vision**
- 2. Health related quality of life**
- 3. Costs**

**Disability defined by**  
– central &  
– peripheral  
vision



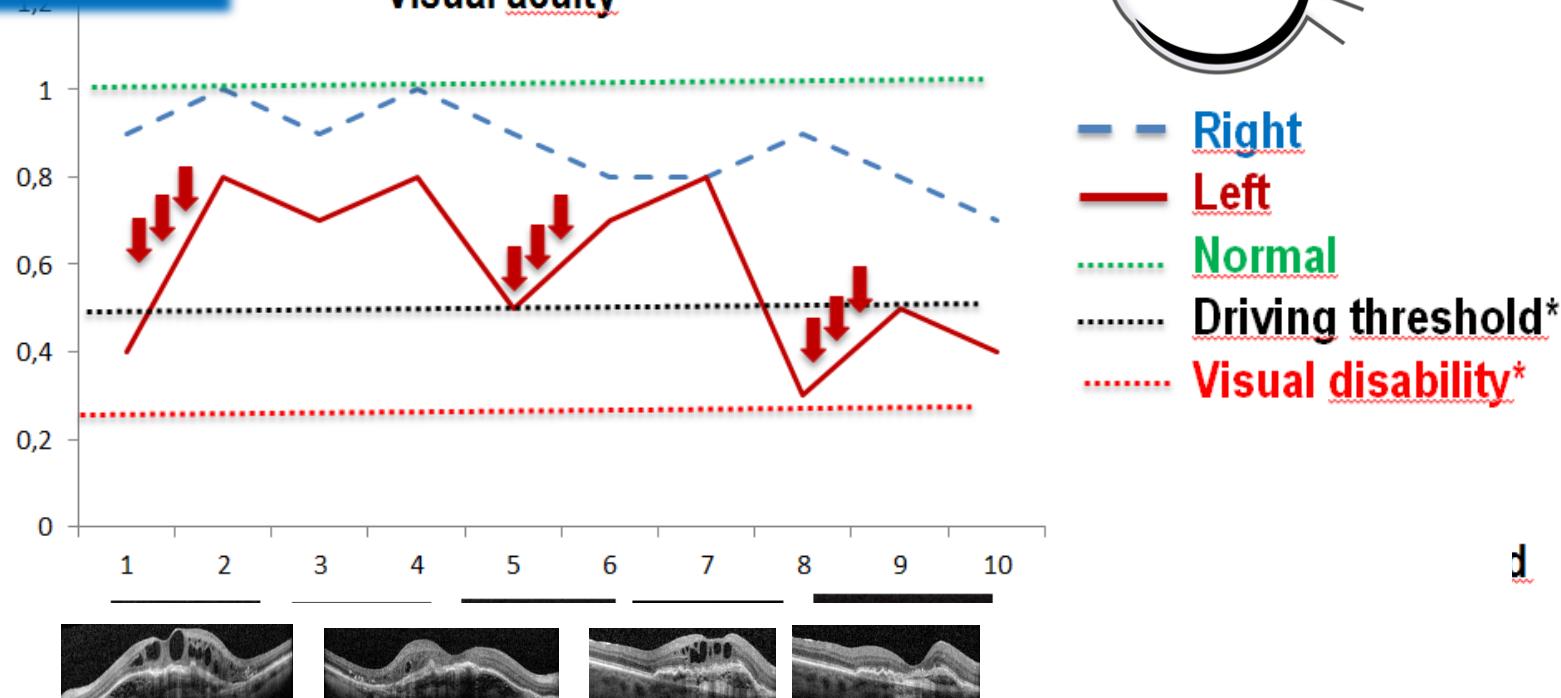
**Automatically  
to data base**

**Malcolm Willett**



# Individual patient: Wet degeneration

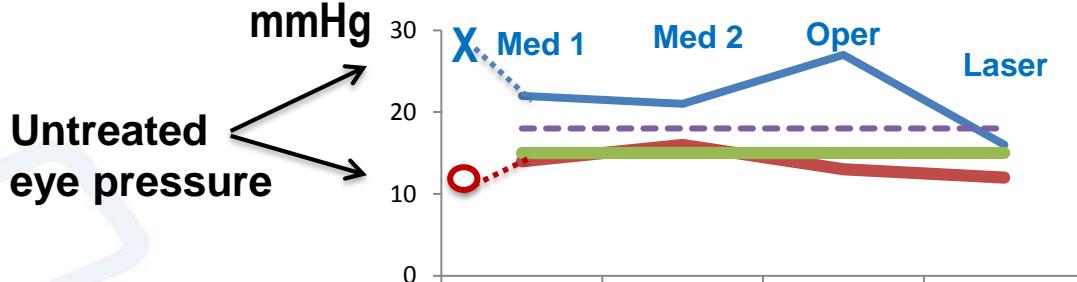
## Visual acuity



- Right
- Left
- ... Normal
- ..... Driving threshold\*
- ..... Visual disability\*

Open by clicking the icons

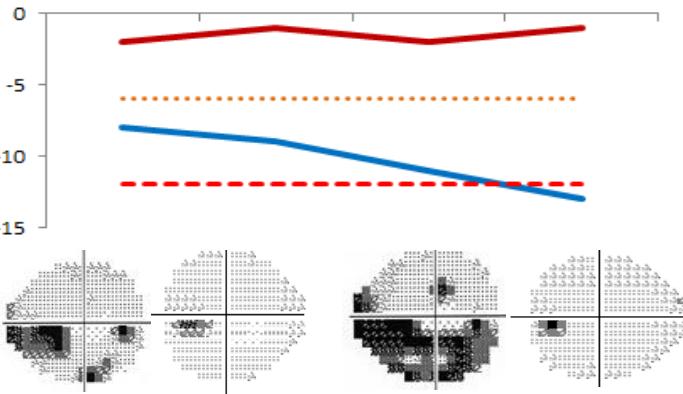
# Glaucoma



- Right
- Left
- Ideal
- Increase in therapy required

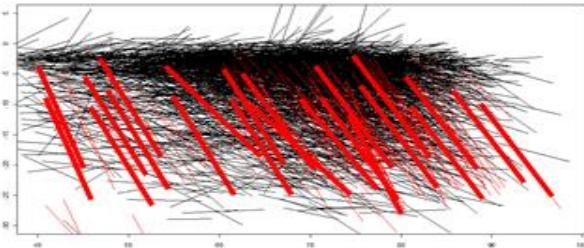
- Right
- Left
- Moderate damage
- Severe damage

## Perihelial vision



Open by clicking the icons

# Consolidation of individual patients' data

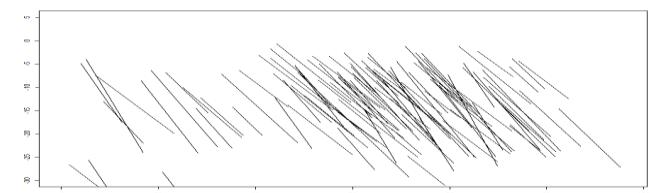
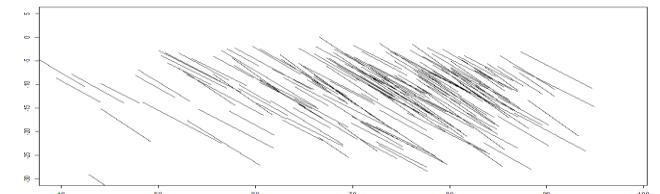
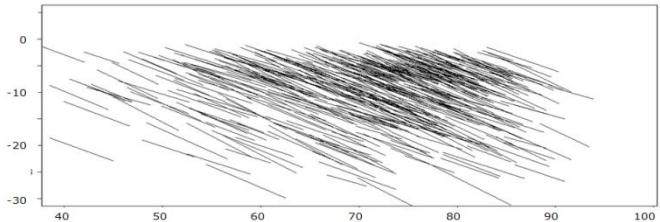


24 %

16 %

5 %

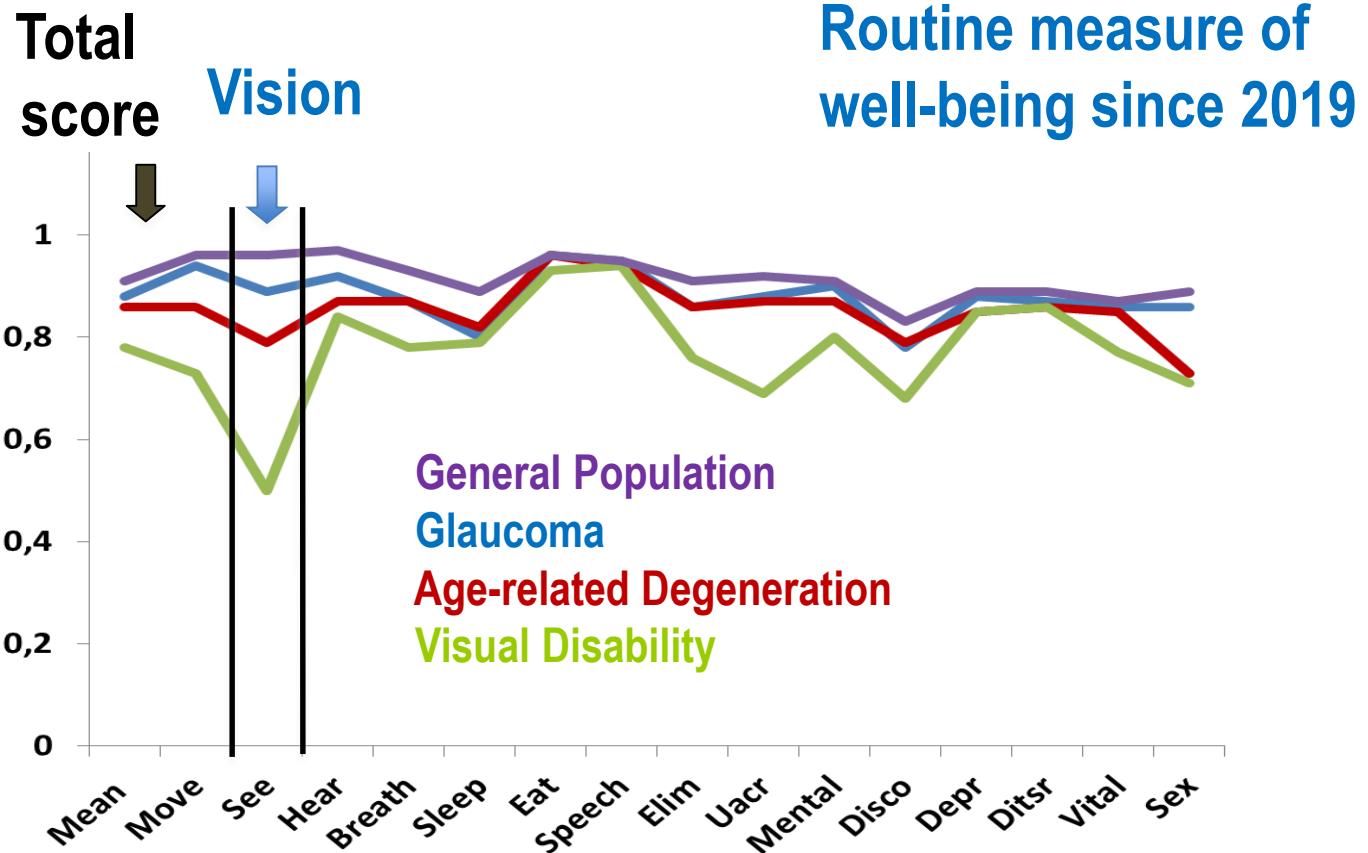
3 %



Courtesy of Dave Crabb, 2015 EVER

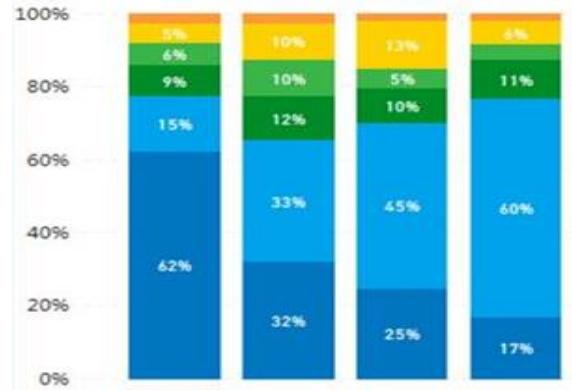


# Quality of Life (15D)

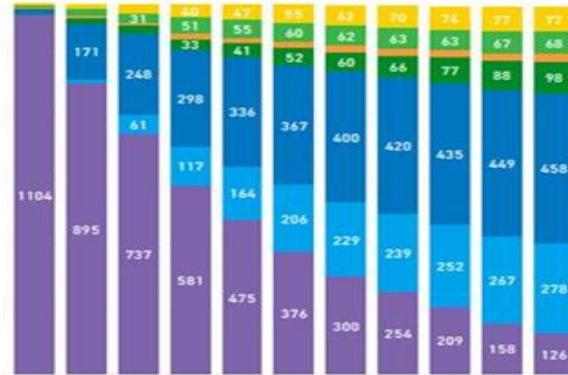


# Dashboards for the Big 4 eye diseases per unit + (inter)national level

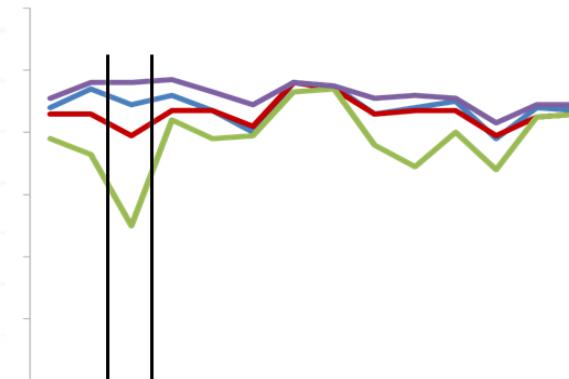
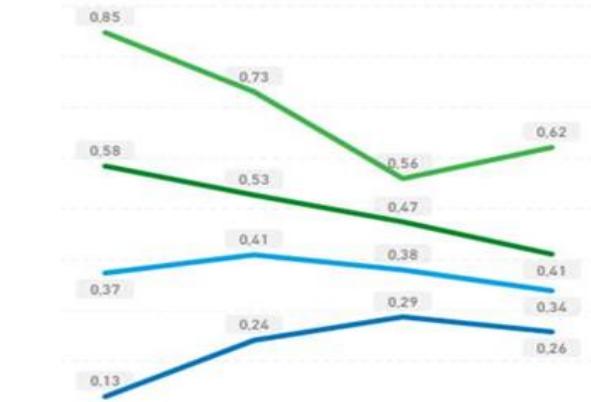
Age-related degeneration



Glaucoma



Diabetes



Cataract

# Business Finland's funding Innovative Public Procurement

## Digital Innovation Strategy

Transforming the Management of Health Information

ICMT

### Information, Communication & Medical Technology

Interactive communication  
and health information  
management system

#### Automated Data Collection

Patient Data Storage  
Four disease-specific  
repositories



#### Disease-specific Dashboards

Disease-specific analysis



Benchmarking  
National and international



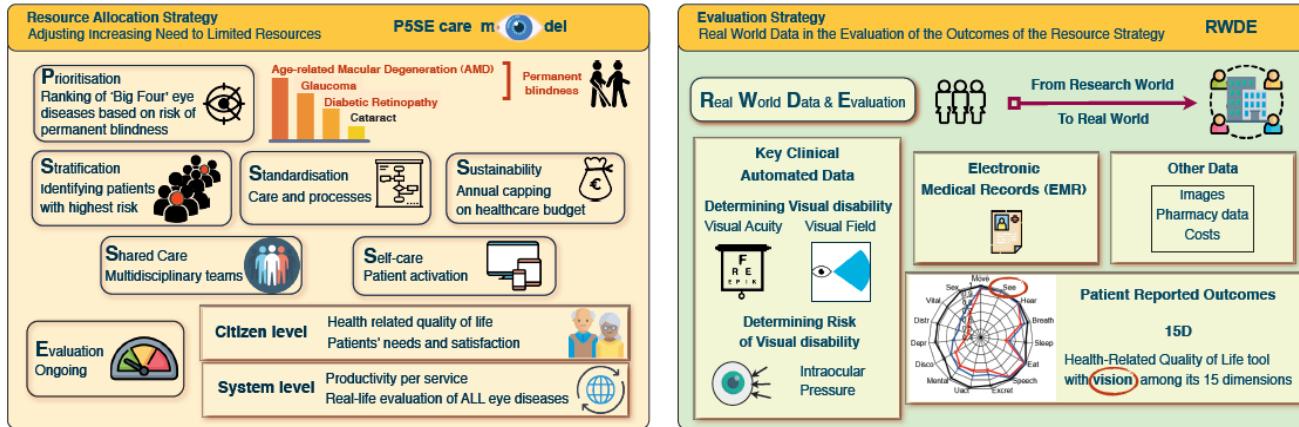
**Seeing the forest and the trees**

P5SE

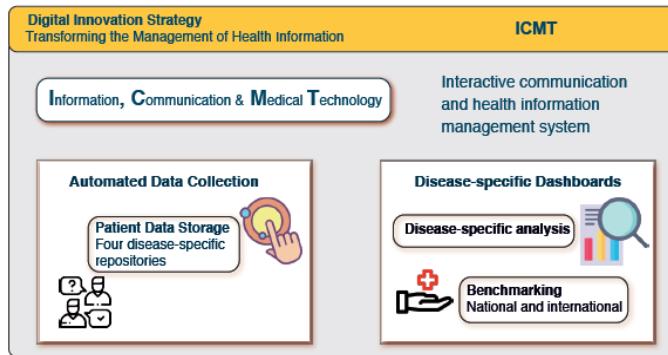
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Image accreditation: <http://www.foton.com/>



# Reference Site –status 2016-18 \* P5SE 2019-21 \*\*\* ACES

Summit 12/2016  
Brussels

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B3 Action Group Integrated Care



## EI PAHA Commitment

European Innovation Partnership on Active and Healthy Aging



# Summary

Adequate and equal  
health services



# Invitation: Together We Will See Further

Citizens

Patients

Professionals

Disruptive  
innovators



Politicians

Authorities

Decision makers

Media

**Choose the Right Things to Do – Do Them Right**

