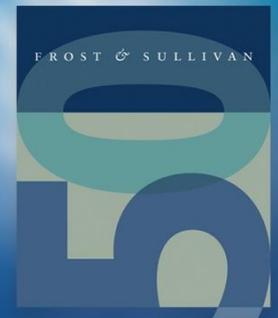


Smart & Connected Homes: Key Trends and Opportunities

John Raspin
Partner, Energy & Environment

April
2016



Energy & Environment Focus Areas for Thought Leadership

Our Homes & Buildings Group

Power Generation

- Future Fuel Mix
- Power Equipment
- Power Plant Services
- Renewable & Alternative Energy



Oil & Gas

- Equipment & Services
- Unconventional O&G
- Digital Oil Fields



Homes & Buildings

- Connected Living
- Smart Buildings & Homes
- Smart Cities
- Energy Management



Energy Storage



- Batteries
- Grid Stabilization
- Emerging Technologies

Environment & Water



- Water Utilities & Smart Solutions
- Industrial Water Services
- Waste to Value

Critical Power

- Power Quality
- Power Conversion
- Data Center Infrastructure



Grids

- Utility 2.0 infrastructure
- Distribution & Substation Automation
- T&D equipment & services



Distributed Energy



- Distributed Generation
- Microgrids
- Virtual Power Plants

Energy & Environment

Top 10 Mega Trends Defining the Future



Source: Frost & Sullivan

Homes & Buildings

Top 10 Technologies and Markets to Watch for to 2025



Source: Frost & Sullivan

Homes & Buildings

Focus Areas and Expertise built around Transformational Trends

Frost & Sullivan's expertise in Homes & Buildings research and consulting includes work in the following dynamic areas:

Future of Lighting



Impact of the LED lighting revolution, new business models, smart lighting, technology integration and future competition.

Connected Living



Smart and connected homes, home automation, business models, functional evolution, homes of the future.

Facilities Management



Service integration, energy management, business productivity, smart technology and contract internationalisation.

Smart Buildings



Digitally connected intelligent buildings, data analytics, building and energy efficiency, and smart city integration.

IoT & Cloud Solutions



IoT enabled solutions for BAS, HEMS & BEMS, software embedded controllers, remote monitoring and internet of buildings.

ESCO 2.0



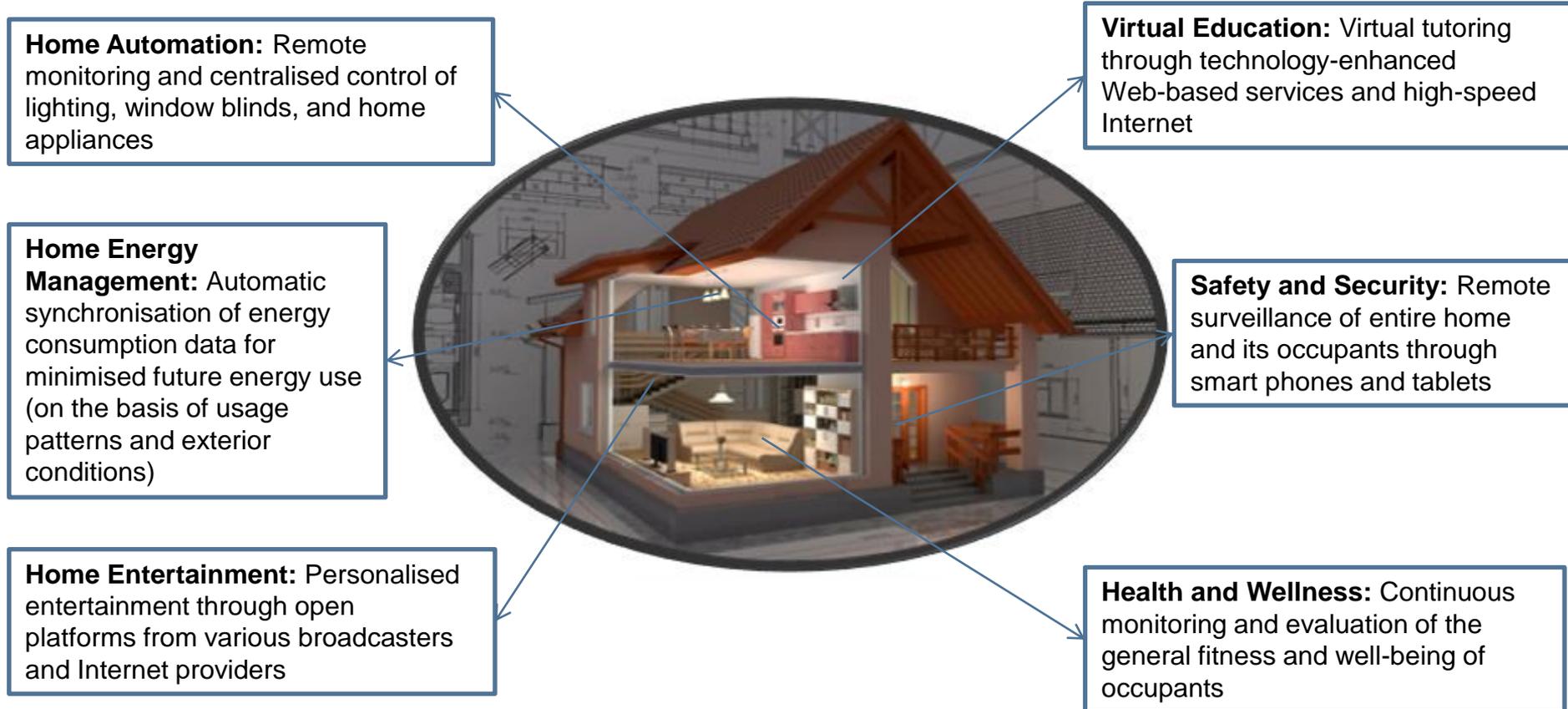
Next generation of energy management services, performance contracting, XaaS models, convergence of competition.

Source: Frost & Sullivan

Smart and Connected Homes—Features

A smart and connected home is a residential solution using advanced technologies that offers a variety of connected living services ranging from entertainment to education, so as to create a truly efficient and sustainable home.

Smart and Connected Homes: Features, Global, 2010–2020



Note: Some solution providers include HVAC, home entertainment, and safety and security as part of their comprehensive home automation solutions.

Source: Frost & Sullivan

Smart Homes Key Findings

Key Findings

- 1 The level of activity and investment being made by major corporations – Google, Samsung, Apple, Amazon etc. – suggests that **the industry is reaffirming its commitment to the smart home space** – nobody wants to be left behind when consumers eventually become engaged. Amazon in particular has been closing the gap on the more acknowledged players – Google and Apple – and has the potential to be a major force in smart homes.
- 2 As of the end of 2015, market **penetration rates for smart home appliances and smart hubs remain low**; customer awareness and understanding of the product offering is low. However this could change through greater customer education, but mainly through smart hubs being sold through “Trojan horses” such as televisions and routers.
- 3 Differing strategies suggest **no one certain route to success**. However should anyway be successful, the others can switch quickly. Anyone who can engage on a mass market level will be successful. Integration of smart hubs within televisions is one example where this could happen.
- 4 **Control over the smart hub is vital to the development of future business**. The hub manufacturer may have access to large quantities of data within the home domain, providing significant future revenue potential.
- 5 Technology providers are only one of the groups seeking to penetrate this market, there are others such as **telecoms and utilities that are keen to play a significant role in the smart home**.
- 6 **Security is an important issue**, but all providers have yet to properly address this area. For Samsung at the moment, this is an area of potential weakness, as its legacy product business means security is weaker.

360 Degree Perspectives on Smart & Connected Homes

1

Home energy management, home automation, home entertainment, and safety and security are emerging as top priorities for smart and connected home solution providers.

2

Health and wellness and virtual education will be in the second wave of growth as they are still immature commercial offerings; however, they will rise in importance in the next 5 years.

3

Internet of Everything (IoE) will become the next intelligent platform connecting the physical and virtual worlds to address urban living challenges.

4

Cross-industrial partnerships between market participants are vital in creating new business models for service offerings.

5

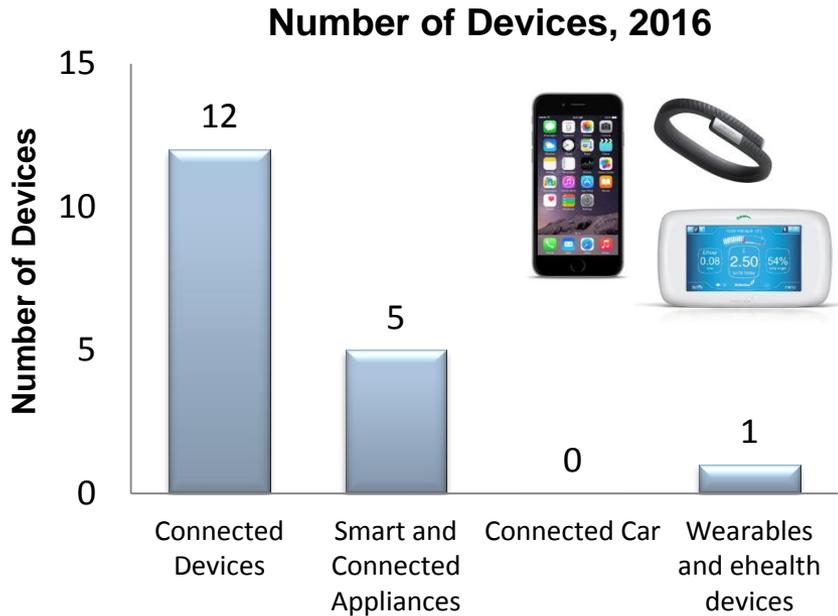
High and medium income economies in India, China, the United States, the United Kingdom, Germany, France, Japan, South Korea, and some Middle-Eastern countries are driving global growth.



Source: Frost & Sullivan

Smart Home Device Ownership in Developed Countries

Average household to have 18 smart devices in 2016 as the march towards IoT in the home continues



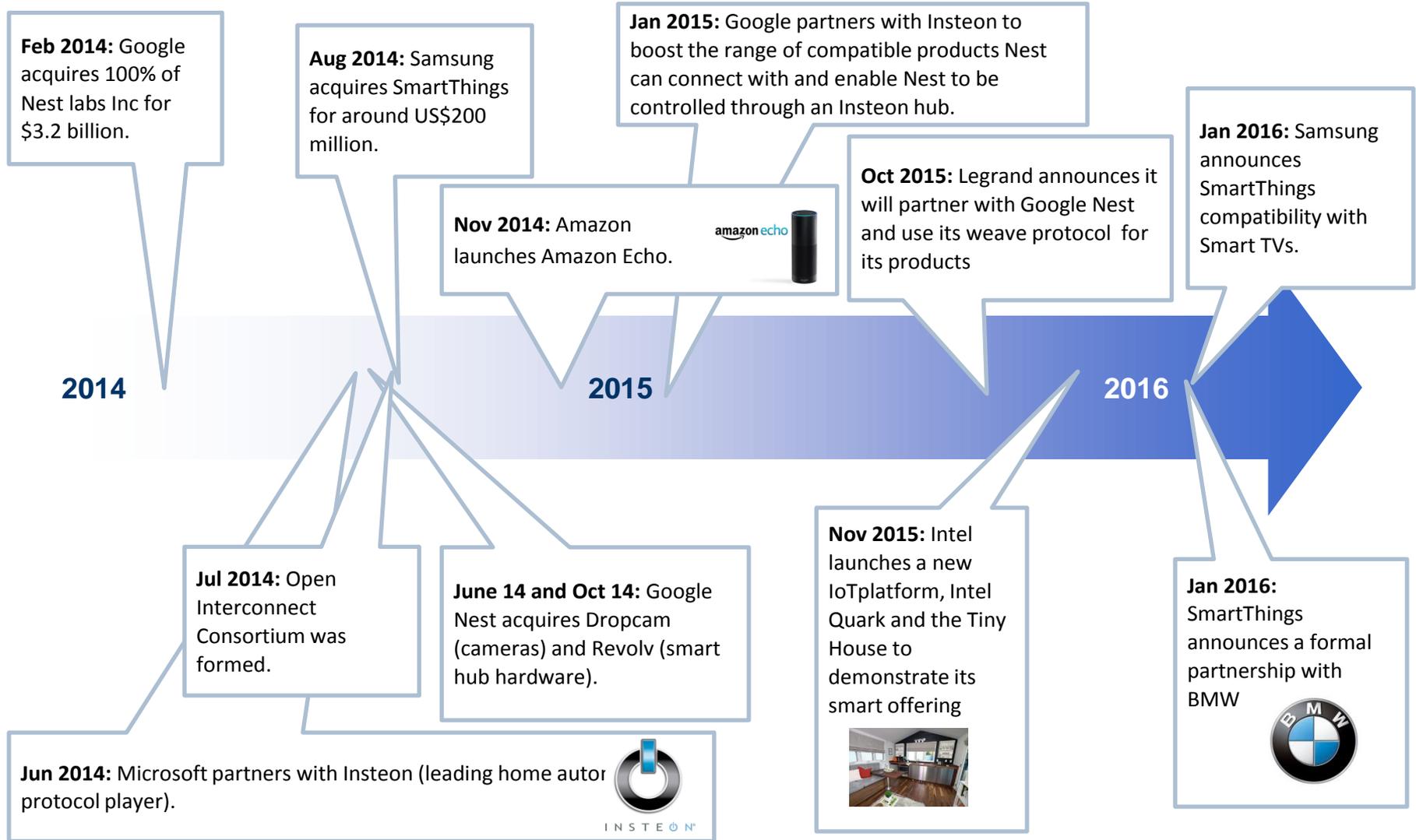
Devices	2016
Smart Phone	4
Laptops	2
Tablets	2
Smart TV	1
Connected set-top box	1
eReaders	2
Printer	1
Scanner	1
Connected stereo systems	2
Energy monitoring device	1
Wearables and ehealth devices	1
Connected car	-
Home Automation Sensors	-
Smart Thermostat	-
Smart Meter	-
Connected Light Bulbs	-
Smart Plugs	-

- Ownership of multiple smart phones and tablets in the home now a relatively standard practice across Europe and North America.
- Highest future growth forecast for wearables and ehealth devices, although smart meters will also become a standard feature in most European homes within 5 years.

Source: OECD, Frost & Sullivan

Timeline of Market Developments

2014 and 2015 saw a large number of acquisitions and partnerships, as players jockey for position in the market



Complexity of the Vendor Ecosystem

- The Example of Home Energy Management

Customer Engagement



DR Platform (Utility Services)

Residential Demand Response Platforms (incl. T-stat, DLC)



Notable Service Providers

Security



Select Telcos & Broadband



Solar/Inverter



Big Box Distribution



Home IoT Software Platform



Gateway



Home Hardware

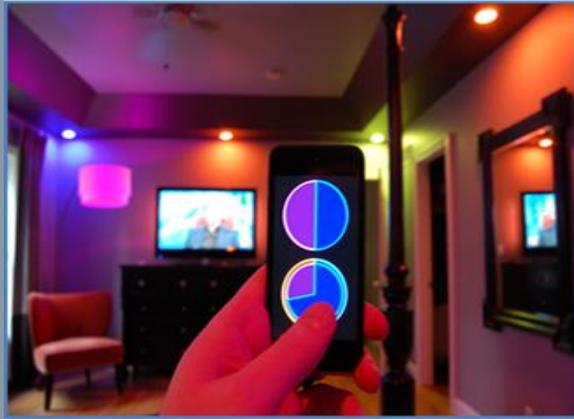


* Acquirer/Acquirees: Nest - MyEnergy, Revolv | Samsung - SmartThings | Alarm.com - EnergyHub | British Gas - AlertMe

** Bilateral Marketing Agreement with Vivint Inc

*** In-house developed, licensed, or through exclusive partnership

What does a smart home solution look like? Examples of Service Providers and Business Models



**Philips Hue
(Launched) –
Assimilator
Approach**



**QIVICON
(Launched)–
Aggregator
Approach**

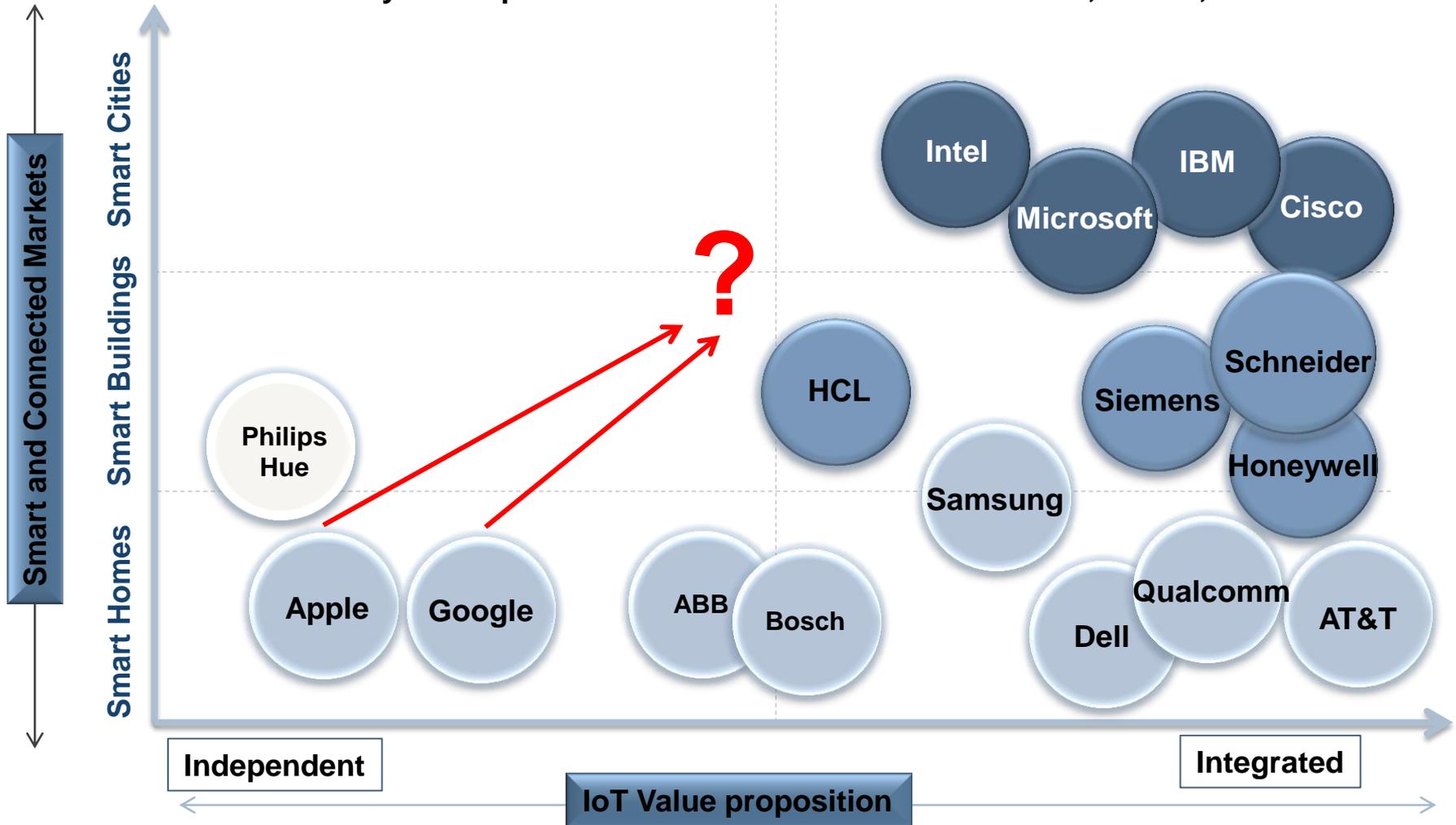


**Microsoft
HomeOS
(Planned)–
Integrator
Approach**

IoT Key Participants in Smart and Connected Markets

- Different Approaches to Integration

Key Participants in Smart and Connected Solutions, Global, 2016



Note: Key participants list is not exhaustive

Source: Frost & Sullivan

Connected Living—Who will own customer relationships?

Connected Living Market: Opportunities in the Connected Living Space in the Future, Global, 2016–2020

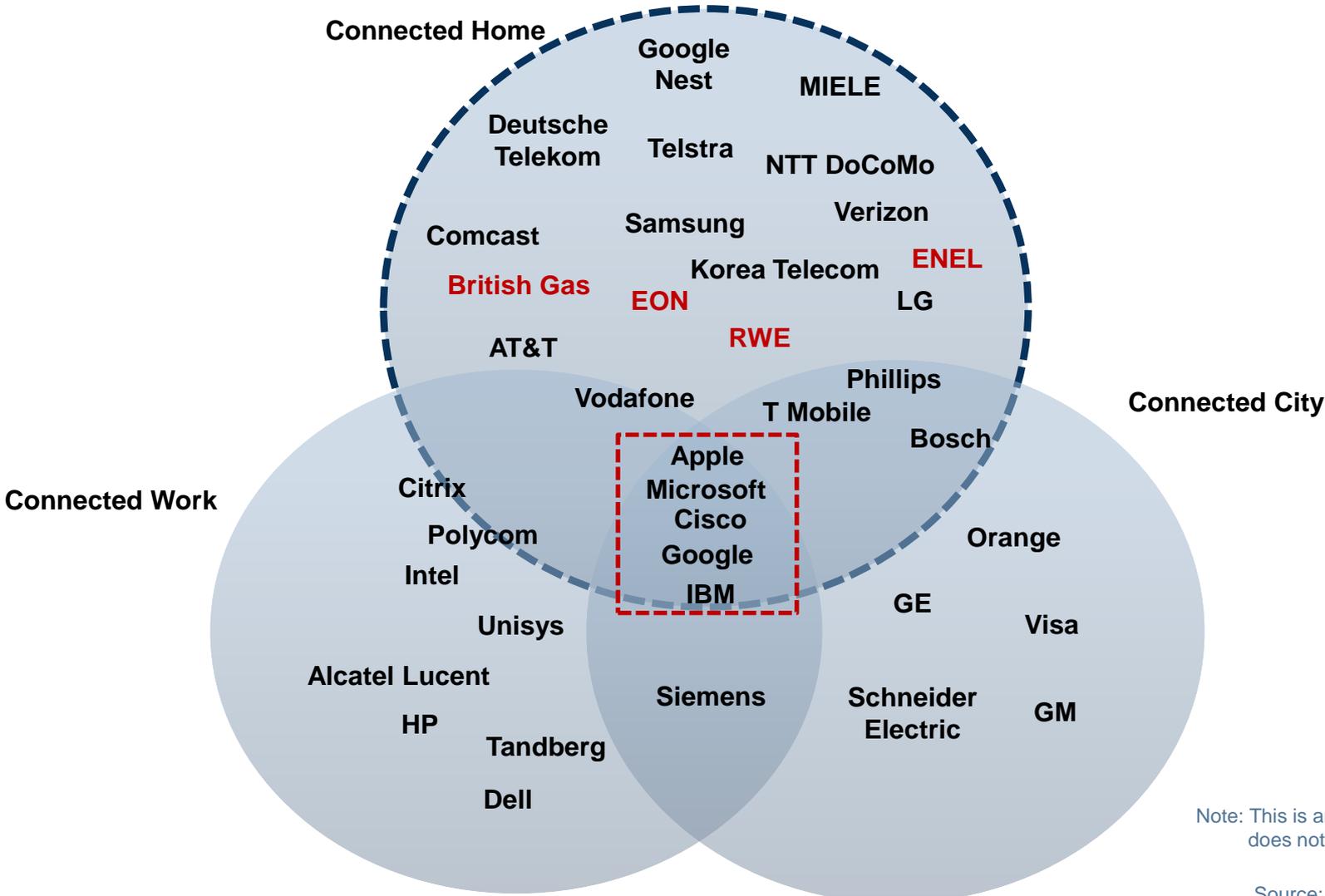
Solution Provider	Impact	Opportunities in Connected Living in the Future
Telecom Operators		Solutions such as shared data plans, split billing, and reprogrammable SIMs could lead to significantly more attractive pricing models as data sales will be restricted. Partnering with OEMs and service providers will be key.
Mobile Network Operators		Key participants are amongst the most influential in integration of connected products and services as the mobile and tablet is the central consumer use platform.
Utilities		Key participant in home energy management through remote control of devices and provision of data on energy consumption; will enable better understanding of billing advantage through customer connections but low ability to diversify
Software Providers		Key ability to commercialize connected applications and services, and make solutions more scalable and upgradable easily
Original Equipment Manufacturers		Track record in successful partnerships with service providers and ability to offer converged products and smart innovations
Application Developers		A decoupling of apps from phones may eventually become reality as more content and services are shifted to being hosted on the cloud rather than on native apps.

Stable  Increasing 

Source: Frost & Sullivan

Global Participants in the Convergence of Competition

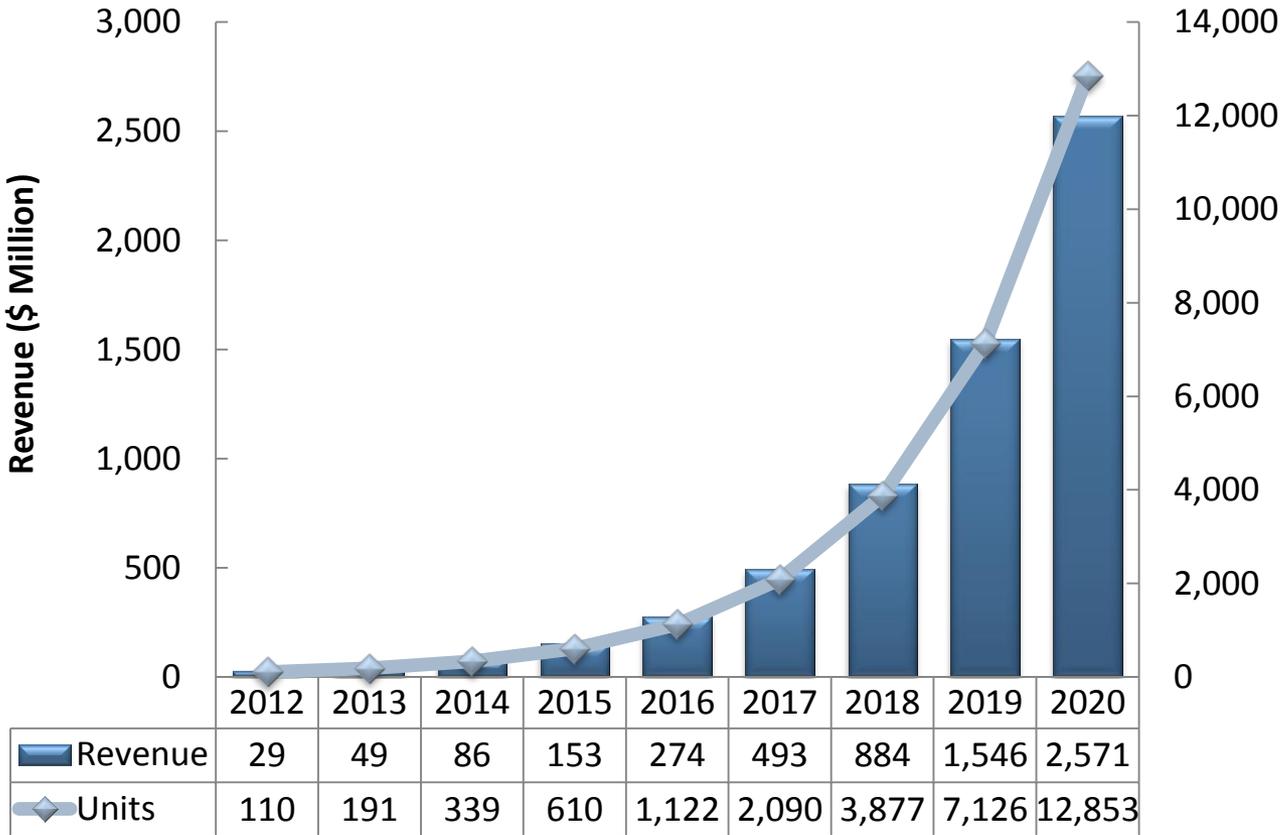
Apple and Microsoft are likely to achieve the greatest revenue from service commercialization.



Note: This is an illustration and does not show all market participants.
Source: Frost & Sullivan

Connected Energy Management ... Growth Example

By 2020, there will be 30 million Smart Thermostats in European Homes; The UK and Germany will lead the EU Market



New Products



Utility Business Models



Connected Living

QUESTIONS & DISCUSSION