



Future Clinical Trials

# Transforming Clinical Trials with Data Science and Patient Centricity



Health Tuesday  
6<sup>th</sup> of April





# Challenges Facing Clinical Research Today

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While average time to bring a drug through clinical trial has decreased, the rate of success has reduced.

Cost to get a new prescription medicine to market is on average \$2.6 billion.

productivity



R&D productivity is declining.

Bottlenecks in data processing.

Lot of manual steps.



Recruiting patients and keeping them engaged is a costly endeavour.

A burden to doctors and patients alike.



Strict regulatory framework.

Data privacy issues are a bottleneck.



# Future Clinical Trials Project

Expected duration: 2020 - 2023



**BUSINESS  
FINLAND**

- // We develop unique
  - // patient centric and
  - // data driven solutions
  - // to challenges in clinical trials today
- // With a potential to become global innovations

- // Our core project team members work in global roles of Bayer's
  - // Data Science & Analytics
  - // Clinical Development Operations
  - // Oncology Development Operations
  - // R&D IT
  - // Integrated Evidence Generation in Medical Affairs

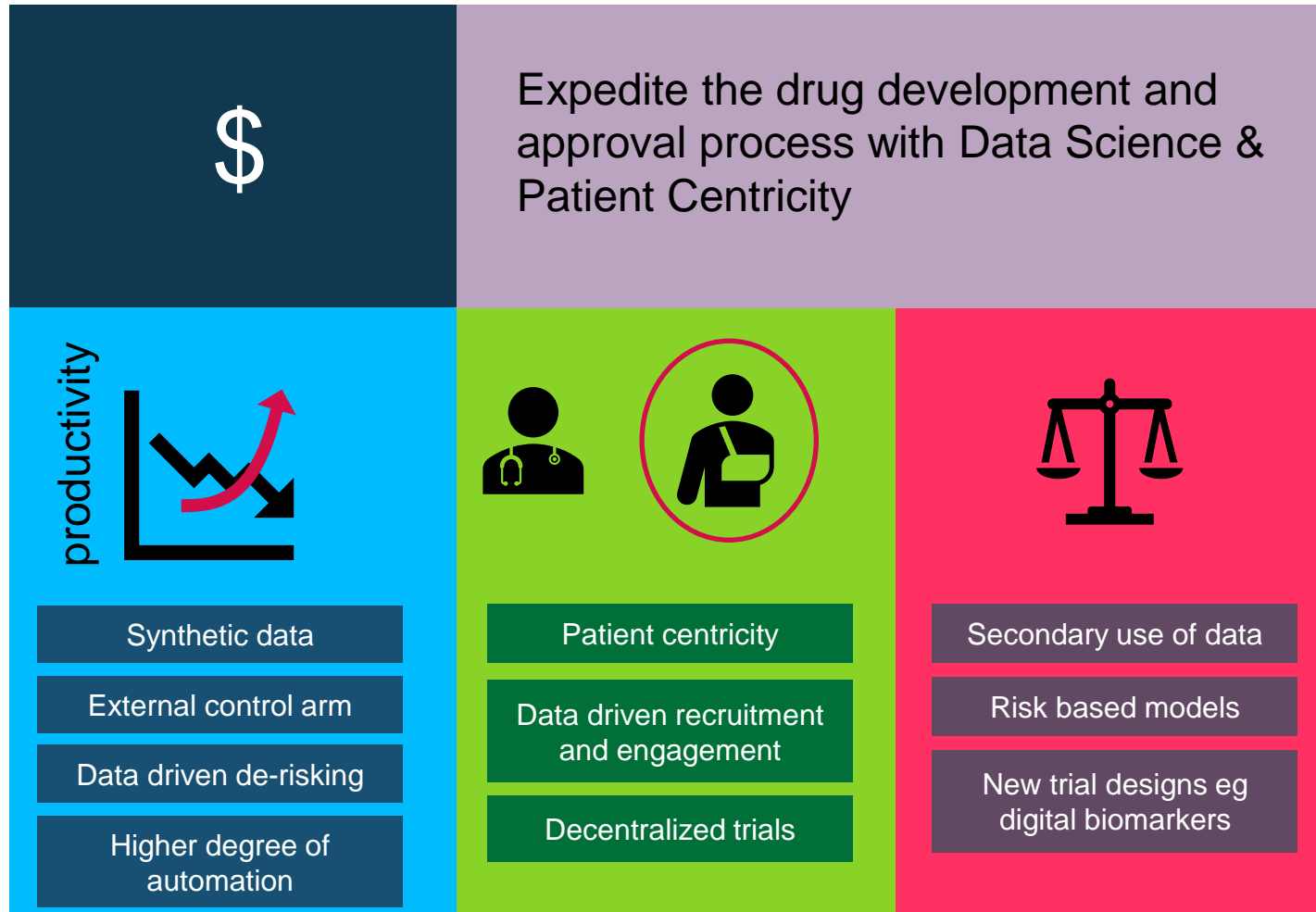


# Our Vision

- What** We are on a **journey to transform** the way we **plan and conduct clinical trials** in the future.
- Why** To **improve the health outcomes** and **reduce the burden** on **patients, doctors and overall costs**.
- How** The **health eco-system** in Finland offers an excellent environment to **co-design and test data-driven solutions** that have the potential to become **global innovations**.



# Our Solution: Leveraging Digital Technologies and Data





# Why Finland?

An excellent environment to co-design and test data-driven solutions that have the potential to become global innovations

- // Engaged citizens and a culture of trust
- // Up to date research legislation and Health Growth Strategy promoting public-private partnerships
- // 100% digital health records & unique national registries

**Supportive infrastructure**

**Strong Bayer presence**

**Strong health and AI ecosystem**

- // Sizeable research unit in Finland, currently investing heavily in growing the data science capabilities.

- // Strong medical technology ecosystem, with many innovative start-ups and growth companies in the digital health cluster
- // World class research on AI, growing number of companies active in the area



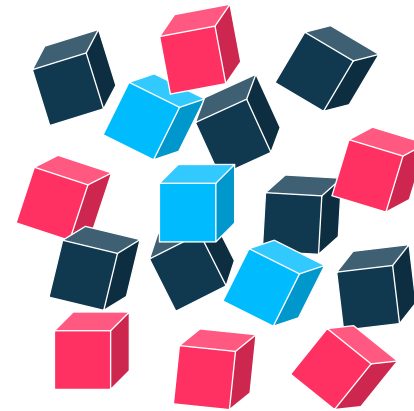
# Permissive Legislation to Tap into High-Quality Real-World Data

2019: Act on the secondary use of health and social data.  
Internationally unique!

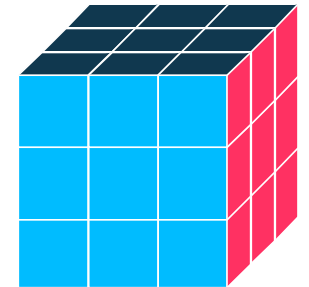
2020: Data permit and analysis processes in place, Findata started, first data permit applications submitted in May.

## What data is available?

- Health and social data from all social and healthcare providers and national registers
- Detailed, patient level pseudonymous data available for scientific purposes
- Aggregated data (statistics) for development and innovation purposes
- Business friendly interpretation: properly anonymized, patient level data can be extracted and used in variety of use-cases



Single health data sources



Secondary use of health & social data legislation



# Collaborations in the Project So Far

Tapping into the Finnish expertise on healthcare data and service design

*MedENGINE*

**Medical data science**  
Real World Data expertise

 MediSapiens

**SW solutions for biomedical data**  
Data model expertise

**VEIL.AI**  
ENABLING USE OF SENSITIVE DATA

**Health data de-identification services**  
Anonymization strategies

**DAIN  
STUDIOS**

**Data and AI consultancy**  
Project coordination  
AI development support

**Contracted**

**FCAI** Finnish Center for Artificial Intelligence

**Artificial intelligence**  
Research collaboration

**hellon**

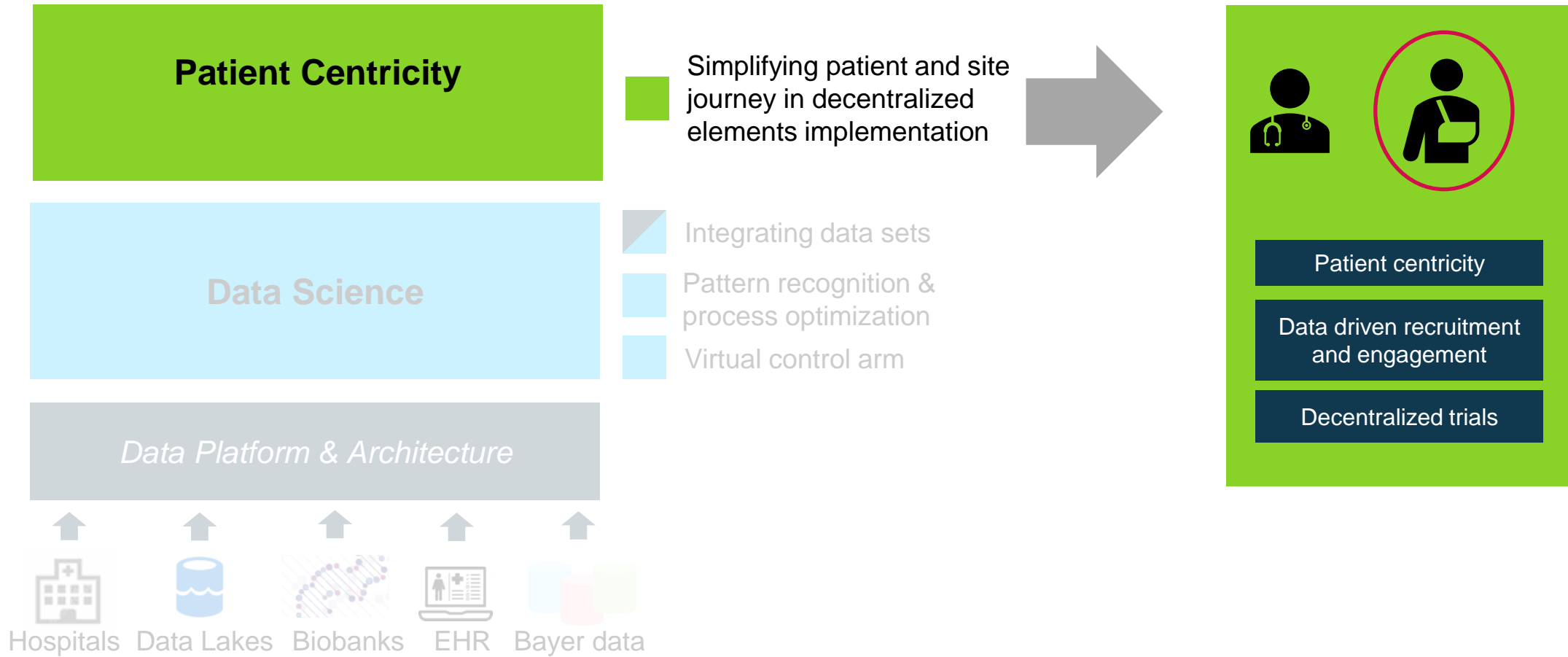
**Service design**  
Clinical trial process

**Under preparation**





# Expedite the drug development & approval process with *Patient Centricity*

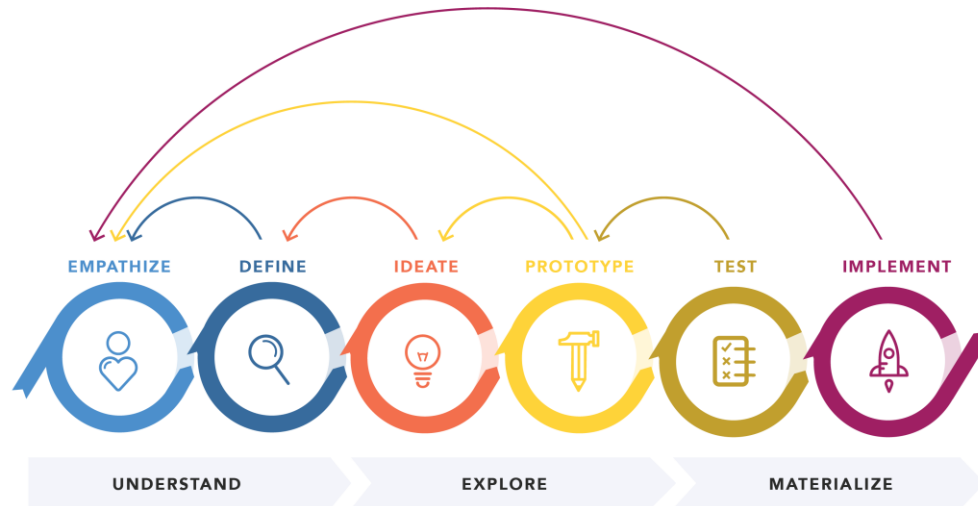




# Approach to Service Design for Clinical Trials

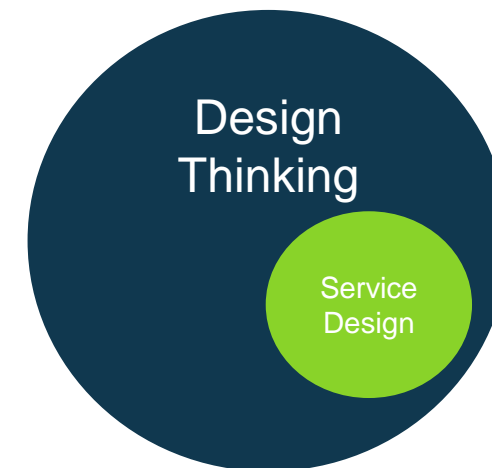
## What is Service Design?

- // Service Design is an extension of **design thinking** such that behind any innovation, product or solution, is a service. The planning of resources to improve the quality of that service is service design.
- // The **service design** focuses on the whole customer (clinical trial E2E) journey – from awareness to how it meets the goals, including post engagement and support.



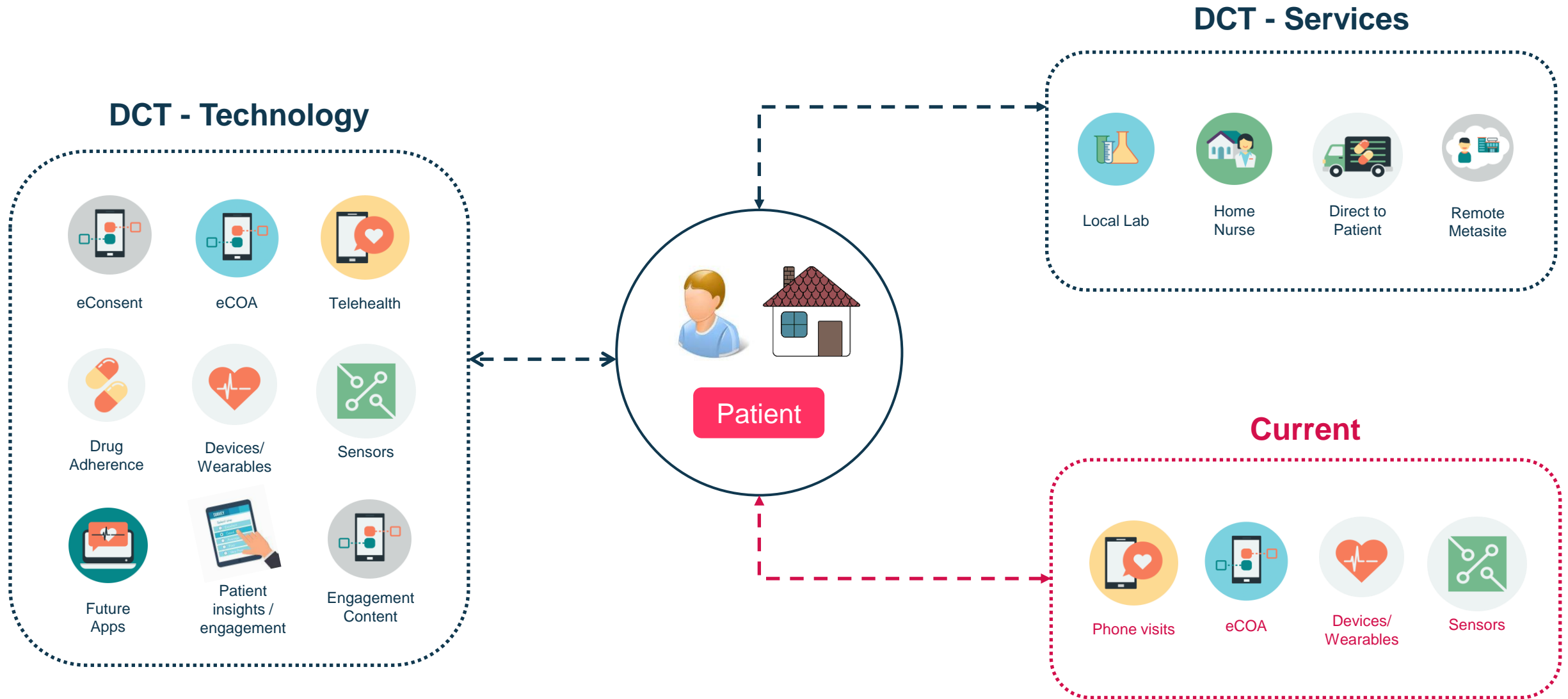
## How is service design beneficial?

- // Identifying critical opportunities to improve overall clinical trial experience
- // Is the current clinical trial process handling new technology easily and pleasant for patients and sites?
- // With more digital solutions available, can we improve the quality and quantity of the data within the clinical trial process?
- // How can we apply the service design results globally within the clinical trial process?





# Decentralized Clinical Trials





# Expedite the drug development & approval process with *Data Science*

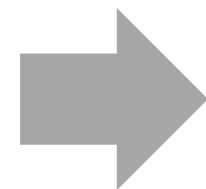
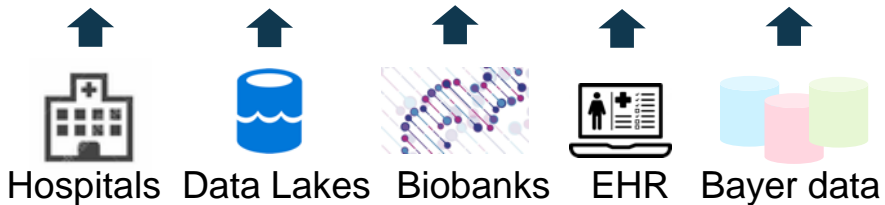
Patient Centricity

Simplifying patient and site journey in decentralized elements implementation

Data Science

- Integrated data sets
- Pattern recognition & process optimization
- External control arm

Data Platform & Architecture



productivity



- Synthetic data
- External controls
- Data driven de-risking
- Higher degree of automation



- Secondary use of data
- Risk based models
- New trial designs



# Project Goals in Data Science

## Integrated datasets

- Building the capabilities of embedding of real-world data into clinical development programs

## Pattern recognition

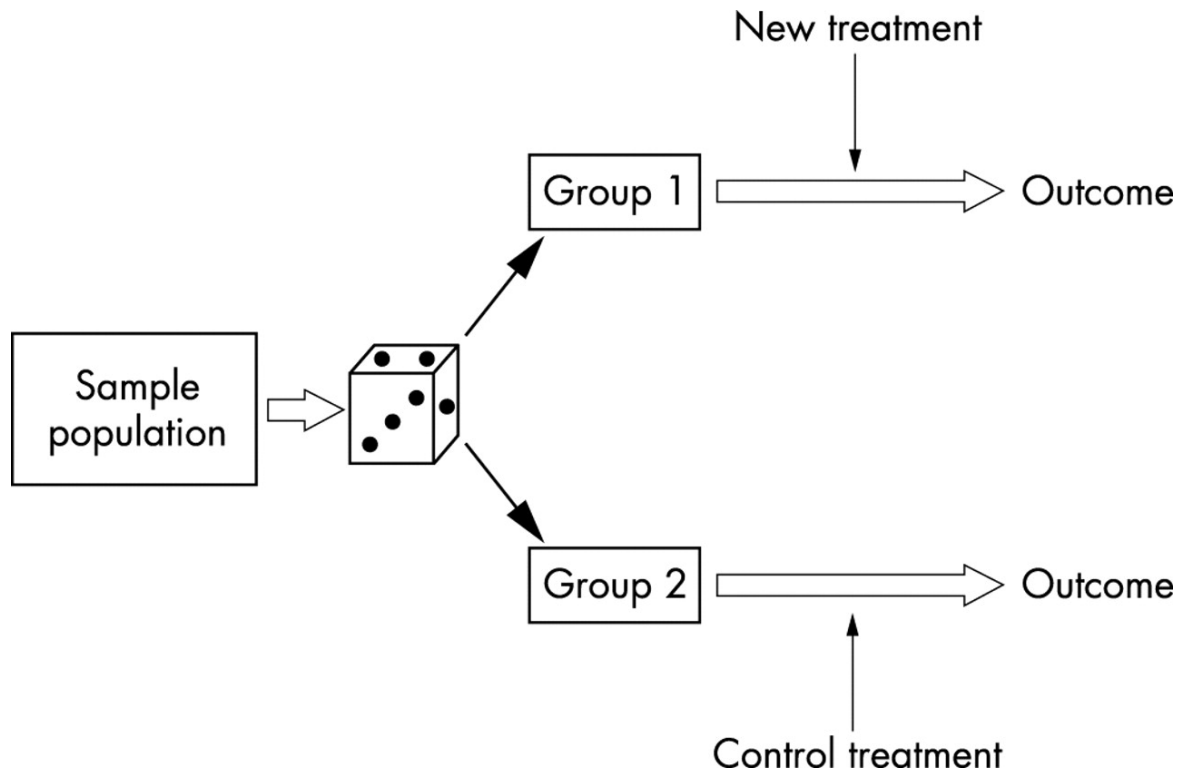
- New data sciences methods to plan, predict and manage the risks in clinical trials based on both RCT & RWD

## Virtual and synthetic controls

- Create methodology for providing virtual or synthetic controls to clinical trials based on RWD and legacy clinical trial data



# Why to Use External Control Arm in a Clinical Trial?



**Number of patients:** Especially with rare diseases, difficult to find enough subjects

**Ethical concerns:** If you know that the new drug is most likely better, you want everyone in the trial to benefit

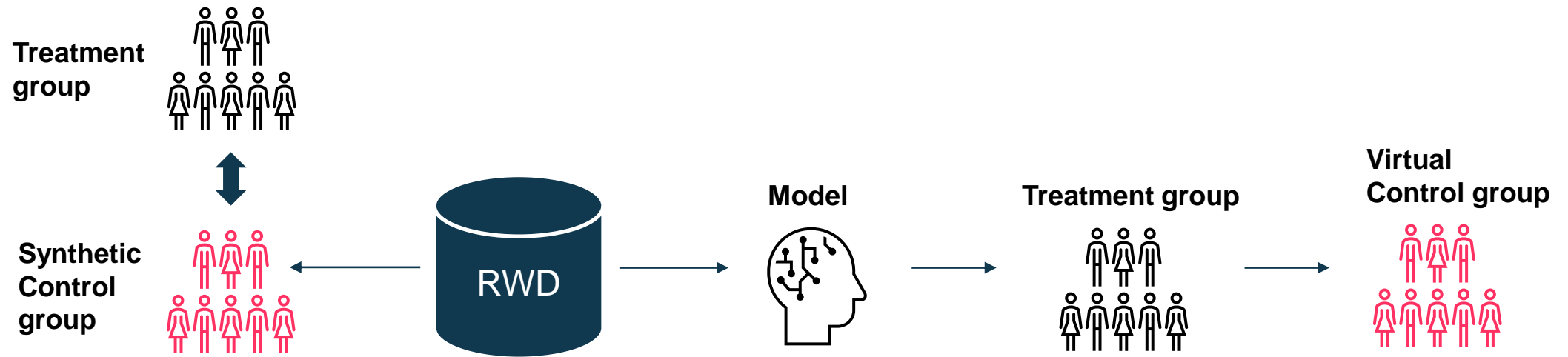
**Costs, time to market:** recruiting subjects to traditional clinical trials is slow and expensive



# External Control Arm Development in Future Clinical Trials

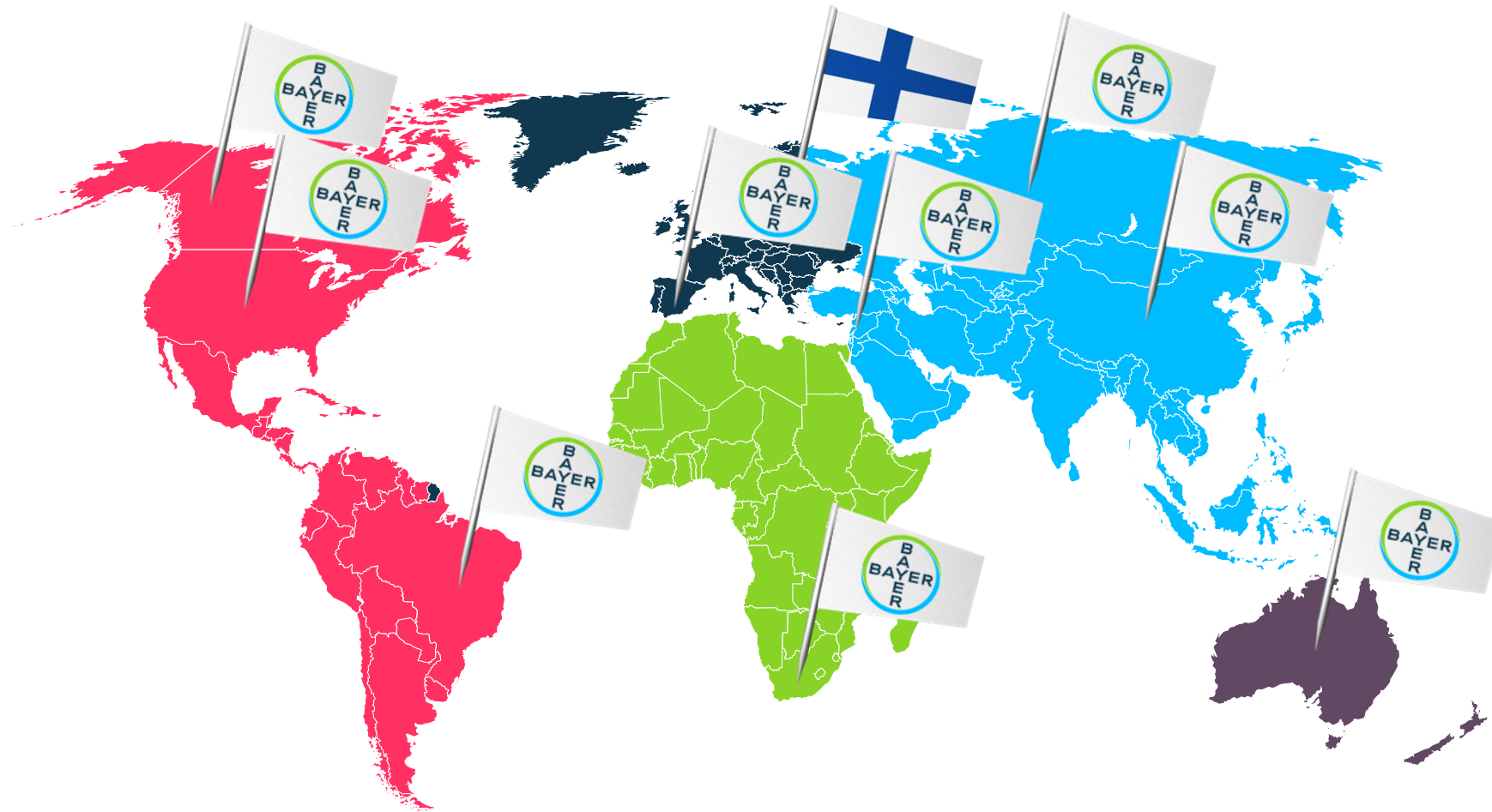
We will create methodologies and processes to work on two types of external controls

- **Synthetic controls** = patients from an external data source, selected with statistical methods so that the baseline characteristics are balanced and comparable with the experimentally treated patients
- **Virtual controls** = predictive models based on actual patient data, predicting how the participants in the experimental treatment group would have reacted to standard of care





# Clinical Trials Are Global – So Should The External Controls







Thank You!

